2075 West Stadium Blvd., #3895 Ann Arbor, MI 48106 734-623-8033



April 26, 2021

Budget Audit Committee Saginaw County Board of Commissioners County of Saginaw 111 South Michigan Avenue Saginaw, MI 48602

Dear Commissioners:

We have completed updating the Saginaw County multi-year budget forecast model. The outlook presented in the financial model enables the County to make more effective decisions in the short-term, based on anticipated long-term revenue and expenditure expectations.

This update has included the import of actual, estimated and budgeted revenues and expenditures through fiscal year 2021; a review and update of assumptions; evaluation of tax base; variance analysis of the prior 5 years; and extending the forecast horizon through fiscal year 2025.

The County has used the financial model for a number of years to improve financial management practices and test the impact of various scenarios on the County's primary operating funds. Related to this, the model has been utilized this year to test the financial outlook of the County's General Fund and a number of special revenue funds, assuming a status quo continuation of budgets.

This summary report on the current outlook of the General Fund and other major funds is intended to provide policy makers with an orientation to the financial model, inform you of the assumptions used to estimate future revenues and expenditures, and provide a framework for policy discussions related to the County's budget.

FINANCIAL MODEL OVERVIEW

The purpose of the model is to calculate and present a view of anticipated future revenues and expenditures, based on a number of assumptions. The model is not a recommended budget or a proposed financial plan. Instead, it is used to estimate future trends and provide a means to test different scenarios, which are expected to have a significant impact on the County's finances. Often, a financial model will provide a framework to evaluate whether the current course of operations is sustainable. Many governing bodies are able to use the estimates of future finances to make changes in the short-term that will allow for long-term sustainable budgets. Saginaw County has used the financial model since 2006 to better manage its long-term finances and improve financial management policies.

The model is comprehensive, meaning it includes all line items for each fund. Every line item has been estimated for each year in the forecast, using specific assumptions. Primary assumptions used in the model include:

Baseline Assumptions Used i	n Saginaw C	ounty Multi	-Year Financ	ial Model
(reflects estimated change	from prior y	ear revenues	and expend	litures)
	2022	2023	2024	2025
Property Taxes	1.50%	1.50%	1.50%	1.50%
Rev Sharing	0.00%	0.00%	0.00%	0.00%
General Inflation	1.75%	2.00%	2.00%	2.00%
Wages	3.00%	3.00%	2.00%	2.00%
Longevity	-2.00%	-2.00%	-2.00%	-2.00%
Healthcare	3.50%	3.50%	3.50%	3.50%
Hosp Retiree Reserve	0.00%	0.00%	0.00%	3.50%
MERS UAAL	9.93%	9.71%	2.49%	3.38%
Admin Cost Reimb	2.50%	2.50%	2.50%	2.50%
Gas, Grease, Oil	3.00%	3.00%	3.00%	3.00%
Vehicle Rental-Sheriff	0.00%	0.00%	0.00%	0.00%
Utilities	1.50%	1.50%	1.50%	1.50%
Liability Insurance	3.00%	3.00%	3.00%	3.00%
Contr-GIS Auth	0.50%	0.50%	0.50%	0.50%
ISS Allocation	2.64%	2.64%	2.64%	2.64%

The assumed 3.0% increase in wages in FYs 2022 and 2023 reflect a combination of contractual, step and compensation study adjustments.

A significant expenditure area in the General Fund is support of other special revenue funds. The model includes separate worksheets to calculate contributions to other funds. Expected contributions from the General Fund to each of the other funds have been set at specific levels, as outlined below:

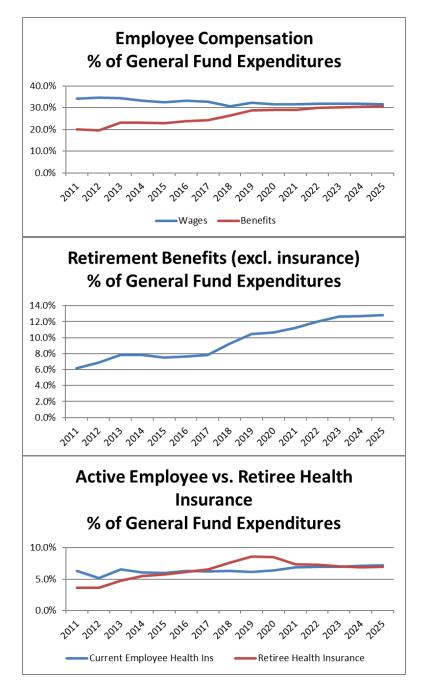
- Animal Shelter: estimated General Fund collection of Dog License fees and charges which are transferred to Animal Control minus the Treasurer's cost of billing & collection
- Law Enforcement: contribution follows policy established by the Board
- Friend of the Court: County contribution established by State regulations
- Health Department: contributions have been held constant at current budget levels
- Prosecutor Special Projects: General Fund is assumed to mostly fund any shortfall
- Child Care: County contribution established by State guidelines
- Public Improvement: funded only if GF has a surplus in a given year

In addition to the worksheets used to estimate future financials, the model includes summary worksheets that present the thousands of line items in more summary form, including charts. Charts include revenues, expenditures and fund balances for each fund in the model. These charts will be presented in the discussion below.

GENERAL OUTLOOK

Saginaw County's General Fund revenues are anticipated to increase only modestly over the forecast period. Based on current projections (1.5% property tax growth and most other revenues unchanged), the County could see General Fund revenues increase only 1.0% per year through 2025. This is the same average annual change in revenues from 2013-2020.

General Fund expenditures, on the other hand, are estimated to increase an average of 2.1% per year. As seen in the charts below, the largest expenditures impacting the General Fund are employee compensation (wages and benefits are each close to 30% of expenditures). Active and retiree healthcare costs each account for about 7% of GF expenditures, while defined benefit and defined contribution retirement costs continue to increase to over 12% of expenditures.



For the other funds included in the model, revenue constraints and rising costs are expected to require continued contributions from the General Fund to pay for operations. As seen in Table 2, the General Fund is expected to contribute close to \$8 million each year to other funds.

General F	und Contrib	utios Included	in the Baseli	ne Financial	Model		
	Actual	Preliminary	Budget	Estimate	Estimate	Estimate	Estimate
ACCOUNT NAME	2019	2020	2021	2022	2023	2024	2025
CONTR-ANIMAL SHELTER	41,449	23,784	55,000	80,000	80,000	80,000	80,000
CONTR-LAW ENFORCEMENT	419,814	431,275	440,375	432,329	438,814	445,397	452,078
CONTR-FOC-ACT 294	1,066,682	1,225,351	1,179,505	1,372,701	1,420,677	1,450,857	1,488,287
CONTR-CHILD CARE-PROBATE	1,749,177	2,295,610	2,361,433	2,504,939	2,590,365	2,644,569	2,711,338
CONTR-CHILD CARE-WELFARE	449,410	449,410	330,060	431,936	431,967	431,998	432,030
CONTR-HEALTH DEPARTMENT	1,716,297	2,136,120	2,411,636	1,519,046	1,519,046	1,519,046	1,519,046
CONTR-LAW LIBRARY	48,351	47,992	51,000	50,052	50,052	50,052	50,052
CONTR-MSU EXT SPECIAL PROJECT	200,000	186,448	90,000	-	-	-	-
CONTR-EMERGENCY SERVICES	101,713	101,713	101,713	160,429	167,520	171,580	176,489
CONTR-PUBLIC IMPROVEMENT	186,748	-	-	-	-	-	-
CONTR-SOCIAL SERVICES	11,678	15,826	17,100	17,100	17,100	17,100	17,100
CONTR-SOLDIERS RELIEF	6,382	6,575	8,000	15,000	15,000	15,000	15,000
CONTRPOSTEMPLOYMENT HEALTH	186,748	-	-	-	-	-	-
CONTR-PROSECUTOR SPECIAL PROJ	219,975	-	52,006	41,828	41,895	41,964	43,420
CONTRIBUTION-GIS AUTHORITY	114,287	114,330	125,000	103,109	103,625	104,143	104,664
MENTAL HEALTH AUTHORITY	1,050,303	1,050,303	778,961	778,961	778,961	778,961	778,961
SAGINAW FUTURE-JOBS	200,000	200,000	50,000	200,000	200,000	200,000	200,000
	7,769,014	8,284,737	8,051,789	7,707,431	7,855,023	7,950,666	8,068,465

T I I A

BASE MODEL

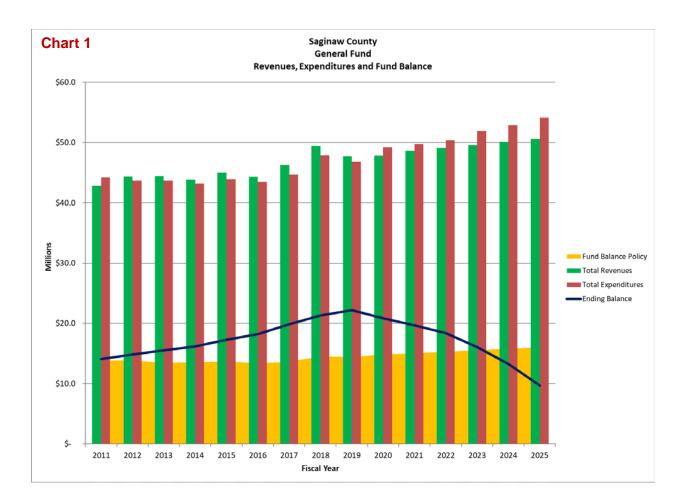
Our initial estimates of future revenues and expenditures assumed "status quo" operations, meaning no change in staffing, service levels or employee benefit offerings. Also, these estimates assume no change to current taxes levied by the County. Continuing operations as they currently are allows us to create the baseline model for each fund.

The following chart summarizes the baseline outlook for the General Fund.

The outlook illustrated in Chart 1 suggests the General Fund could be facing a structural deficit, as expenditures are forecasted to exceed revenues in each year.

Primary factors influencing the imbalance in the General Fund include contribution requirements to other funds, healthcare and retiree health insurance cost increases, and only modest increases in revenues in future years.

The baseline outlook for other funds in the model is included in Appendix A at the end of this report. Based on current estimates, all funds except Friend of the Court are expected to balance or realize marginal gains each year through 2025.

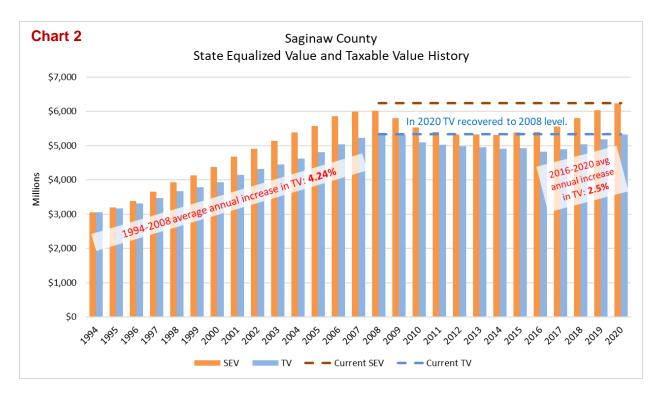


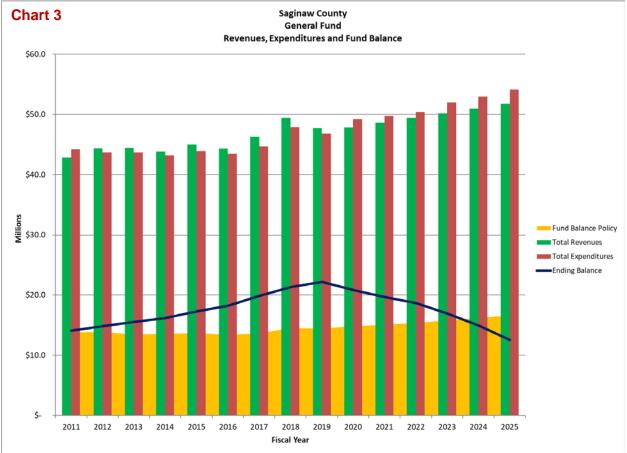
TAX BASE

An important consideration in municipal finances in Michigan is the tax base of the local government. For Saginaw County, the tax base in recent years has grown faster than expected, and as of 2020 taxable value has fully recovered from the losses of the Great Recession. While this is good news, it also demonstrates that since 2009 the County has been operating with substantially restricted revenues. Over the 10 years of taxable value less than its pre-recession high, Saginaw County collected \$16 million less in general operating revenues than it would have if the taxable value had remained unchanged over 10 years.

The history of Saginaw County's SEV and taxable value since passage of Proposal A are summarized in Chart 2. As illustrated, the growth rate in TV from 1994 to 2008 averaged 4.24% per year. Since 2016, the growth rate has been only 2.5% per year. Between 2009 and 2016, the County saw TV decline an average of 1.35% each year.

Based on recent trends, we evaluated the impact of changing the assumed future growth rate of tax revenues from 1.5% per year to 2.5% per year. Chart 3, below, illustrates how this higher growth rate might impact the GF forecast. The higher growth rate would improve the forecast, but total revenues would likely still fall short of annual increases in expenditures.





VARIANCE ANALYSIS

When preparing budgets and financial forecasts, it is important to understand how initial revenue and expenditure estimates compare to actual numbers at year-end. By analyzing trends budget managers can improve future year estimates and reduce the potential for overstating or understating financial resources available.

Appendix B of this report includes a five-year analysis of General Fund original budgets to actual revenues and expenditures for fiscal years ending 2016-2020. The summary analysis of all five years shown on page B-6 highlights the fact that wages, benefits, and operating supplies and materials are generally budgeted higher than actual outlays. Similarly, property taxes, federal sources, charges for services and contributions to the GF have been budgeted below actual revenues. The degree to which actual revenues and expenditures vary from budget are show in pages B-1 through B-5.

On pages B-7 and B-8 actual revenues and expenditures for each of the past five years are summarized. On the expenditure chart, Benefits and Contributions stand out as the fastest-growing outlays. On the revenue chart, Property Taxes appear to be the only source that has seen noticeable growth over the past five years. These historical trends inform the assumptions used in the financial forecast.

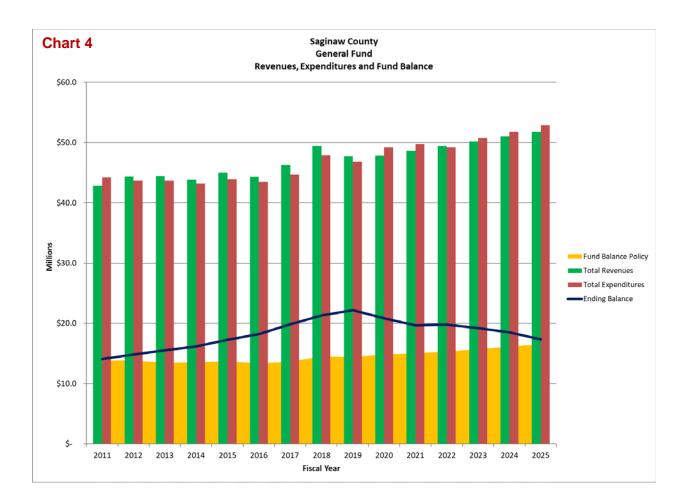
Page B-22 summarizes actual expenditures by GF department each year, from 2016-2020. The departments with the most noticeable growth include Circuit Court, District Court, Family Division, County Clerk, Prosecuting Attorney and Contributions to Other Funds. Despite these increases in actual expenditures, all departments except Contributions came in under budget when five years of data are aggregated (see page B-20).

Departmental revenues, as summarized on page B-19, have generally been overestimated in the budget. The exceptions to this trend include County Treasurer (where property tax revenues are recorded), Register of Deeds, Sheriff's Office and Controller. District Court and Corrections Reimbursement Program are the two departments with the greatest dollar amount of negative revenue variance.

Chart 3, above, illustrates the GF forecast if property taxes are assumed to increase at 2.5% per year. Chart 4, below, further adjusts assumptions to test the impact of aligning key expenditure assumptions with the trends identified in the variance analysis. Specifically, in FY 2022

- Wages are adjusted downward 4%
- Benefits are reduced by 4.5%
- Operating supplies & materials are assumed to be 10% less
- Other services & charges are shown to be 3% higher
- Contributions to other funds are assumed to be 11% higher

When future revenues and expenditures are adjusted to reflect historical variances between budget and actual, the forecast improves substantially. In this case, the ending fund balance for FY 2025 is forecasted to be \$17.3 million, compared to the baseline forecast of only \$9.7 million.



SUMMARY

Saginaw County continues to evaluate the long-term outlook of its General Fund and other funds using the multi-year financial model. Current estimates derived from the model suggest the General Fund could see a growing deficit over the next four years, resulting in a reduction in reserves to well below the Board's minimum fund balance policy.

Baseline assumptions project annual deficits through FY 2025, totaling \$11.1M between 2021-2025. Using assumptions more consistent with recent actual experience, the County's General Fund is forecasted to lose \$3.4M over the same five-year period.

The outlook for the General Fund reflects years of cost cutting, over 10 years of taxable values less than the pre-recession value in 2009, and numerous efforts to improve operational efficiencies. The outlook presented in this report does not include any significant allocation for public improvement projects from the General Fund. The County's Public Improvement Fund is the primary source of funding for capital investments. Debt financing of capital projects has also been effective, especially when the annual debt service can be reimbursed in whole or in part through grant funding. The County is encouraged to continue investing in capital maintenance and replacement to ensure operations run smoothly and risks associated with equipment and infrastructure failures can be avoided.

Through a detailed variance analysis, we have determined the County overestimates budgeted wages by about 4%, compared with actual expenditures. Furthermore, benefits and supplies & materials are also typically over-budgeted. In contrast, contributions, capital and other services & charges have been under-budgeted over the past five years. In aggregate, GF expenditures have been budgeted only 0.4% (about \$200,000/year) higher than actual outlays.

Between 2016-2020, GF revenues have been budgeted 2.1% less than actual receipts. This equates to about \$976,000 per year.

Based on the 5-year variance analysis, the County could improve its budgeting by being slightly less conservative in its annual estimates. Controlling Contributions to Other Funds could improve actual performance. If Contributions had remained at budgeted levels, the GF would have saved \$3.9M over the past five years. On the revenue side, if Court Costs and State Grants had come in at budgeted levels, the GF could have seen an increase of over \$3.1M over the past five years.

The outlook of funds presented in this report assumes funding retiree healthcare benefits at the current level. In recent years, OPEB funding has exceeded the actuarial required contribution level, which reflects positively on the County's financial management. It is possible additional expenditures will be required in future years, which will result in a greater imbalance in each County fund that has employee benefit costs.

Funds receiving GF subsidies have largely stabilized, due primarily to dedicated revenues to fund Animal Control, Law Enforcement and the Health Department funds. Maintaining these dedicated revenues will be critical to successfully managing the General Fund for the foreseeable future.

Through continued prudent management of finances, attention to efficient service delivery, and continuous evaluation of employee benefits and wages, Saginaw County can expect to improve its financial outlook. Over the past decade, County elected officials and administrators have made many thoughtful and difficult decisions, and financial management policies have greatly improved the sustainability of County operations.

The financial model continues to help aide in understanding the complex financial issues faced by the County. We hope this year's updated and analysis of key issues will help guide the Board in making the necessary decisions to keep Saginaw County on a path to long-term financial stability.

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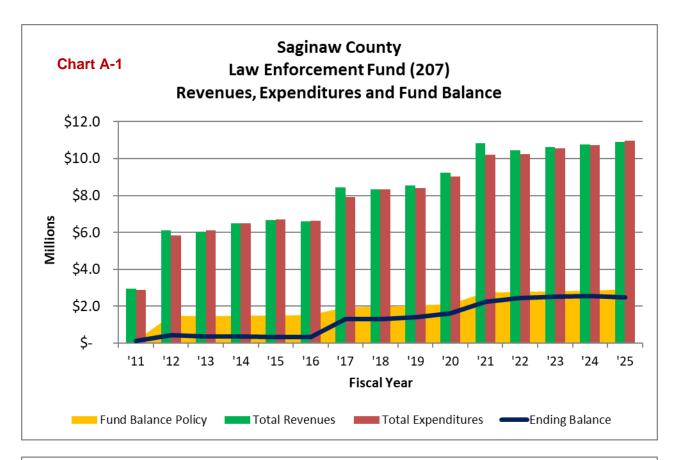
We appreciate this opportunity to work with the County on updating the financial model and evaluating options for improving its finances. We hope our analysis will help the County with difficult budget deliberations in the coming years.

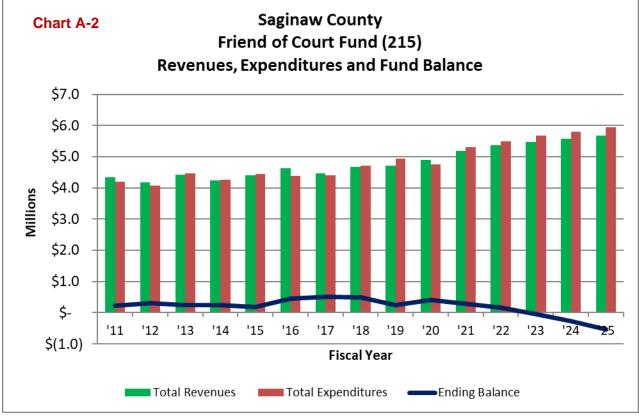
Very truly yours,

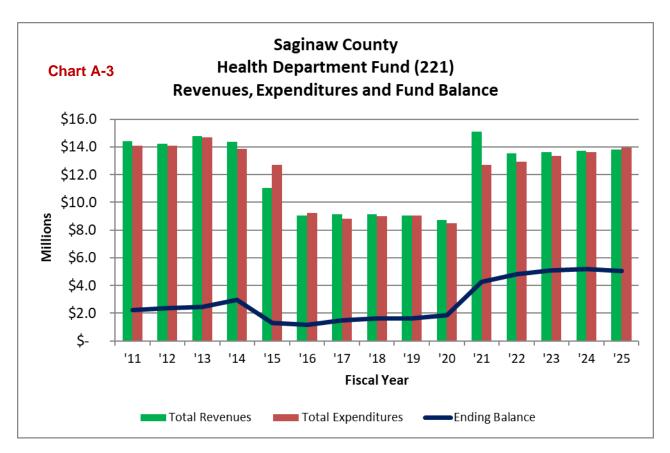
John Kaczor Principal

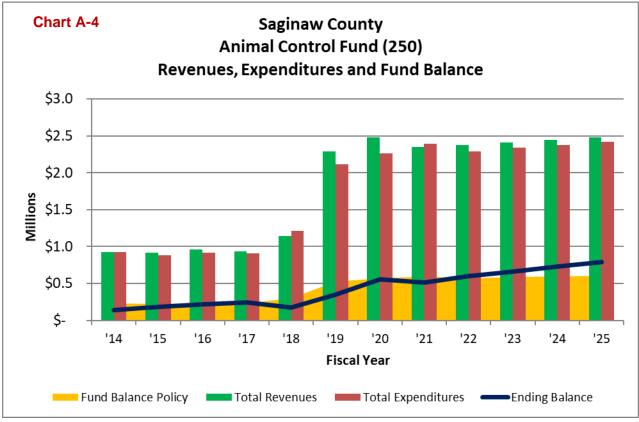
APPENDIX A

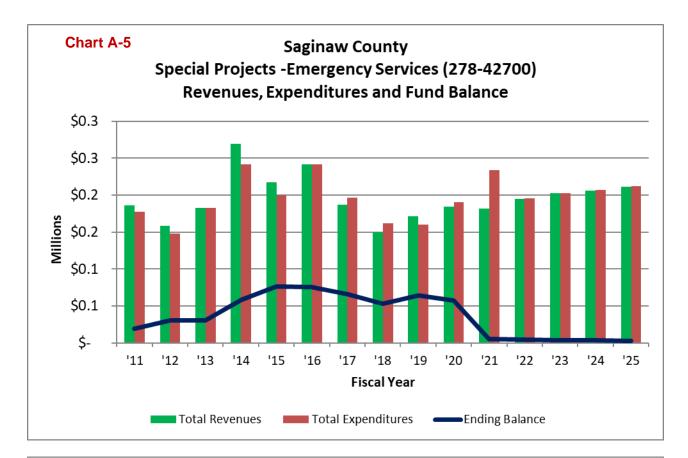
BASELINE OUTLOOK FOR OTHER FUNDS IN FINANCIAL MODEL

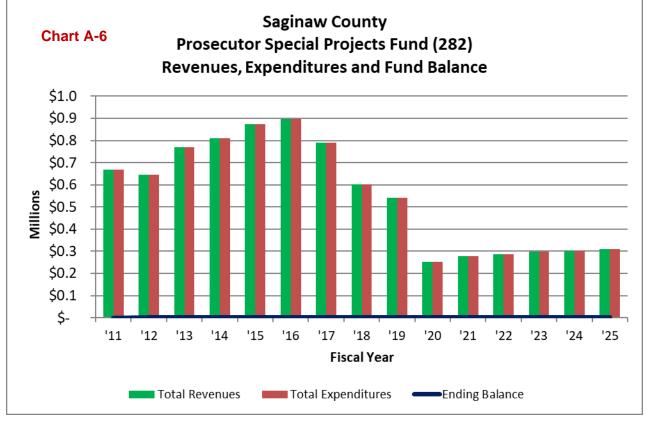


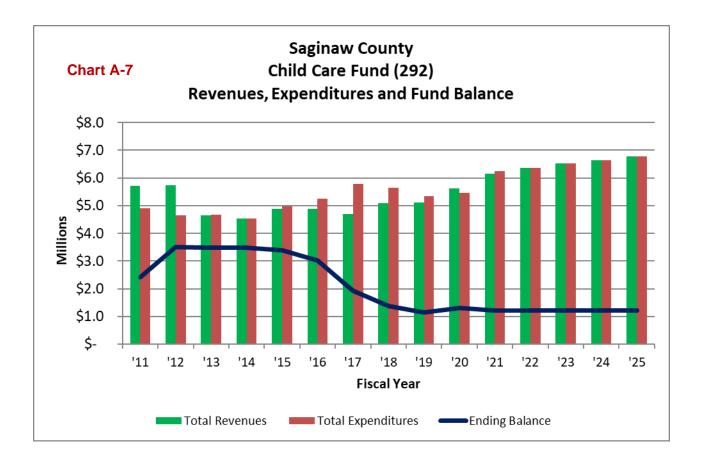






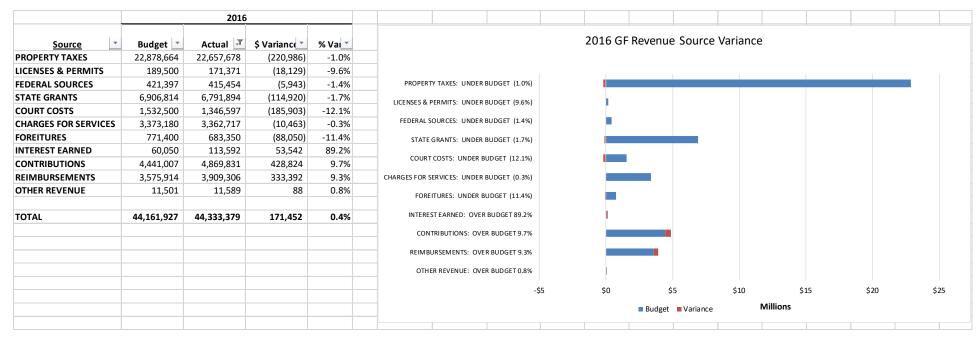


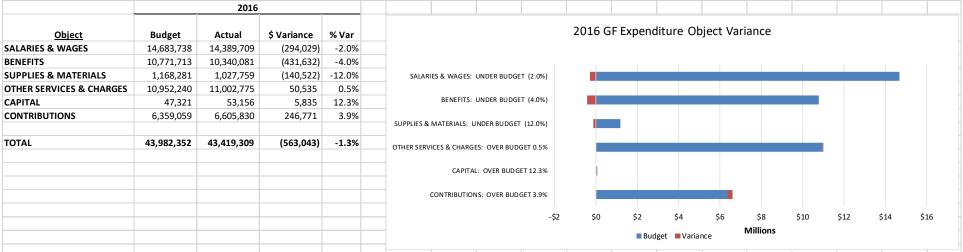




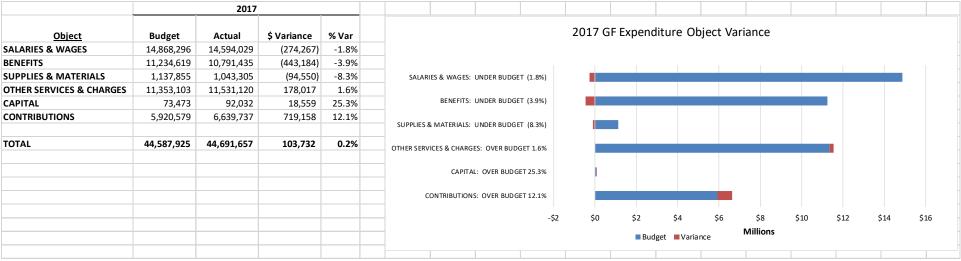
APPENDIX B

GENERAL FUND VARIANCE ANALYSIS 2016-2020

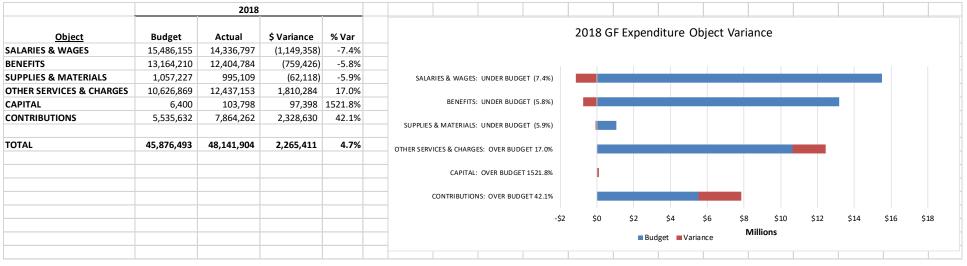




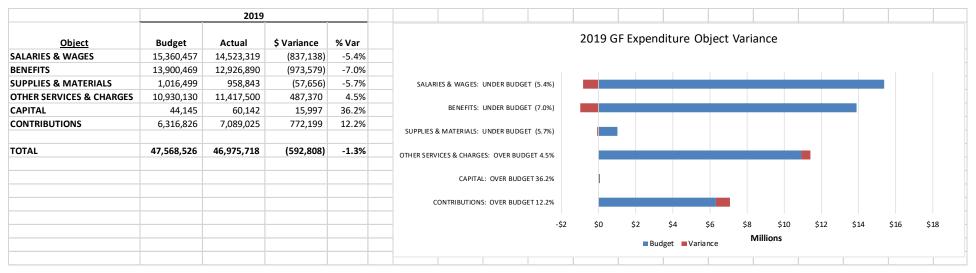
		2017										
<u>Source</u>	Budget 💌	Actual 🎩	\$ Variance 💌	% Vai 👗		2017 G	Revenue	Source Vari	ance			
PROPERTY TAXES	22,392,276	24,276,499	1,884,223	8.4%								
LICENSES & PERMITS	178,525	153,616	(24,909)	-14.0%								
FEDERAL SOURCES	459,027	440,368	(18,659)	-4.1%	PROPERTY TAXES: OVER BUDGET 8.4%							
STATE GRANTS	7,562,581	7,126,856	(435,725)	-5.8%	LICENSES & PERMITS: UNDER BUDGET (14.0%)							
COURT COSTS	1,361,606	1,344,784	(16,822)	-1.2%								
CHARGES FOR SERVICES	3,336,860	3,793,191	456,331	13.7%	FEDERAL SOURCES: UNDER BUDGET (4.1%)							
FOREITURES	715,400	633,936	(81,464)	-11.4%	STATE GRANTS: UNDER BUDGET (5.8%)							
INTEREST EARNED	60,050	118,734	58,684	97.7%								
CONTRIBUTIONS	4,479,862	4,479,862	-	0.0%	COURT COSTS: UNDER BUDGET (1.2%)							
REIMBURSEMENTS	3,784,846	3,853,411	68,565	1.8%	CHARGES FOR SERVICES: OVER BUDGET 13.7%							
OTHER REVENUE	11,501	84,228	72,727	632.4%	FOREITURES: UNDER BUDGET (11.4%)							
TOTAL	44,342,534	46,305,486	1,962,952	4.2%	INTEREST EARNED: OVER BUDGET 97.7%	1						
					CONTRIBUTIONS: 0.0%							
					REIMBURSEMENTS: OVER BUDGET 1.8%							
					OTHER REVENUE: OVER BUDGET 632.4%	1						
					-\$5	\$0	\$5	\$10	\$15	\$20	\$25	\$30
					_	-			Millions			
					_		Budget	variance	INITIOUS			



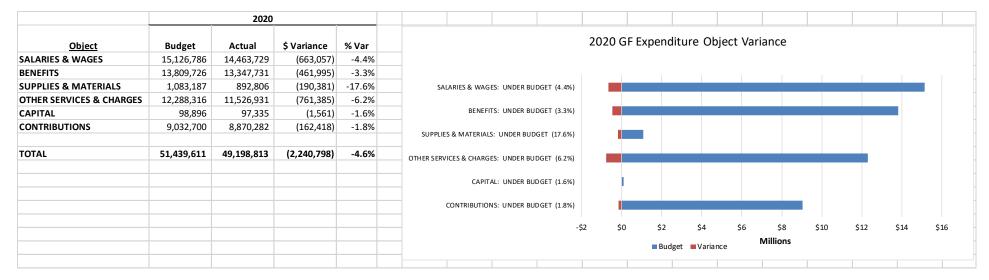
		2018										
<u>Source</u>	Budget 💌	Actual 🗾	\$ Variance 💌	% Vai 📩		2018 G	F Revenue	Source Vari	iance			
PROPERTY TAXES	22,836,521	26,340,073	3,503,552	15.3%								
LICENSES & PERMITS	172,525	150,075	(22,451)	-13.0%								
FEDERAL SOURCES	476,509	458,102	(18,407)	-3.9%	PROPERTY TAXES: OVER BUDGET 15.3%							
STATE GRANTS	7,219,158	7,113,390	(105,768)	-1.5%	LICENSES & PERMITS: UNDER BUDGET (13.0%)							
COURT COSTS	1,474,500	1,144,158	(330,342)	-22.4%								
CHARGES FOR SERVICES	3,333,031	3,683,838	350,807	10.5%	FEDERAL SOURCES: UNDER BUDGET (3.9%)							
FOREITURES	653,400	602,503	(50,897)	-7.8%	STATE GRANTS: UNDER BUDGET (1.5%)							
INTEREST EARNED	60,050	7,320	(52,730)	-87.8%								
CONTRIBUTIONS	4,611,619	4,617,052	5,433	0.1%	COURT COSTS: UNDER BUDGET (22.4%)							
REIMBURSEMENTS	4,654,083	4,711,349	57,266	1.2%	CHARGES FOR SERVICES: OVER BUDGET 10.5%							
OTHER REVENUE	87,503	545,965	458,462	523.9%	FOREITURES: UNDER BUDGET (7.8%)	_						
					TORETORES. ONDER BODGET (7.8%)							
TOTAL	45,578,899	49,373,824	3,794,925	7.7%	INTEREST EARNED: UNDER BUDGET (87.8%)							
					CONTRIBUTIONS: OVER BUDGET 0.1%							
					REIMBURSEMENTS: OVER BUDGET 1.2%							
					OTHER REVENUE: OVER BUDGET 523.9%							
					-\$5	\$0	\$5	\$10	\$15	\$20	\$25	\$30
						ΟĘ	Ļ	\$10		<i>φ</i> 20	<i>425</i>	\$30
							Budget	Variance	Millions			



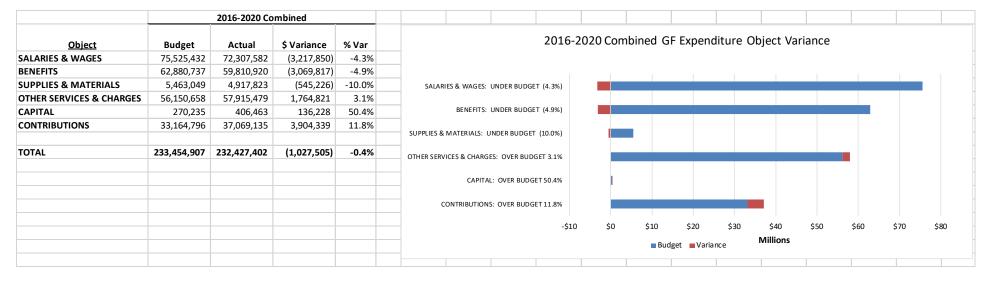
		2019										
<u>Source</u>	Budget 💌	Actual 🗵	\$ Variance 💌	% Vai 💌		2019 GI	Revenue	Source Vari	ance			
PROPERTY TAXES	25,406,808	25,623,370	216,562	0.9%								
LICENSES & PERMITS	172,700	154,882	(17,819)	-10.3%								
FEDERAL SOURCES	489,184	471,445	(17,739)	-3.6%	PROPERTY TAXES: OVER BUDGET 0.9%							
STATE GRANTS	7,038,004	7,081,455	43,451	0.6%	LICENSES & PERMITS: UNDER BUDGET (10.3%)							
COURT COSTS	1,340,100	1,097,389	(242,711)	-18.1%	. ,							
CHARGES FOR SERVICES	3,524,810	3,834,755	309,945	8.8%	FEDERAL SOURCES: UNDER BUDGET (3.6%)							
FOREITURES	634,800	629,251	(5 <i>,</i> 549)	-0.9%	STATE GRANTS: OVER BUDGET 0.6%							
NTEREST EARNED	120,050	383,365	263,315	219.3%	COURT COSTS: UNDER RUD OFT (10.1%)	_						
CONTRIBUTIONS	4,686,447	4,908,627	222,180	4.7%	COURT COSTS: UNDER BUDGET (18.1%)							
REIMBURSEMENTS	3,699,891	3,444,486	(255,405)	-6.9%	CHARGES FOR SERVICES: OVER BUDGET 8.8%							
OTHER REVENUE	87,503	88,291	788	0.9%	FOREITURES: UNDER BUDGET (0.9%)							
TOTAL	47,200,297	47,717,317	517,020	1.1%	INTEREST EARNED: OVER BUDGET 219.3%	•						
					CONTRIBUTIONS: OVER BUDGET 4.7%							
					REIMBURSEMENTS: UNDER BUDGET (6.9%)							
					OTHER REVENUE: OVER BUDGET 0.9%							
					-\$5	\$0	\$5	\$10	\$15	\$20	\$25	\$30
							Budget	Variance	Millions			

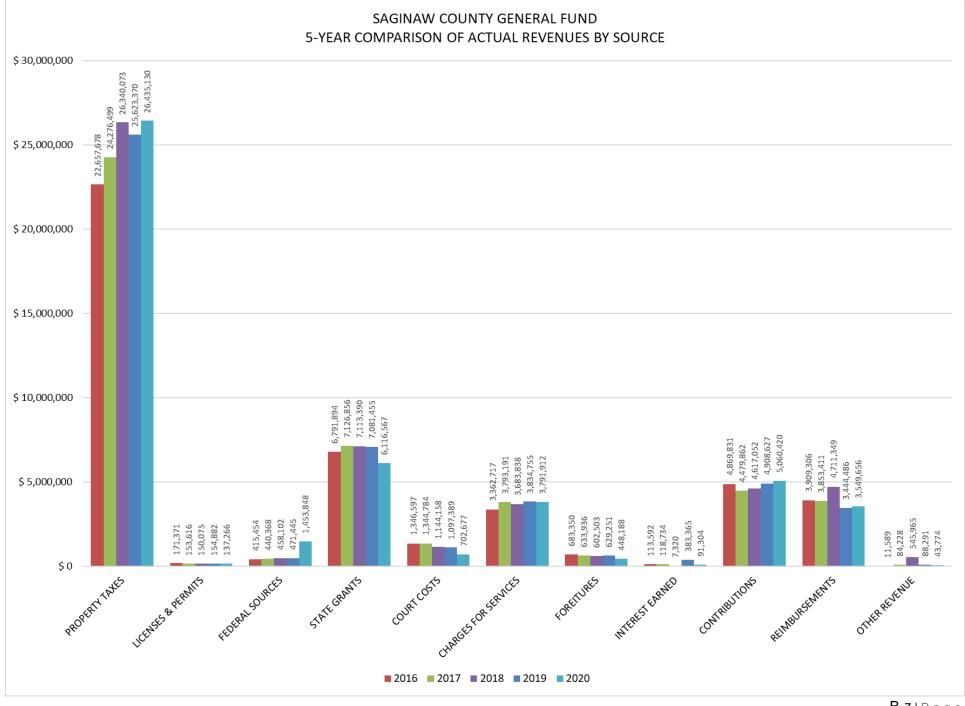


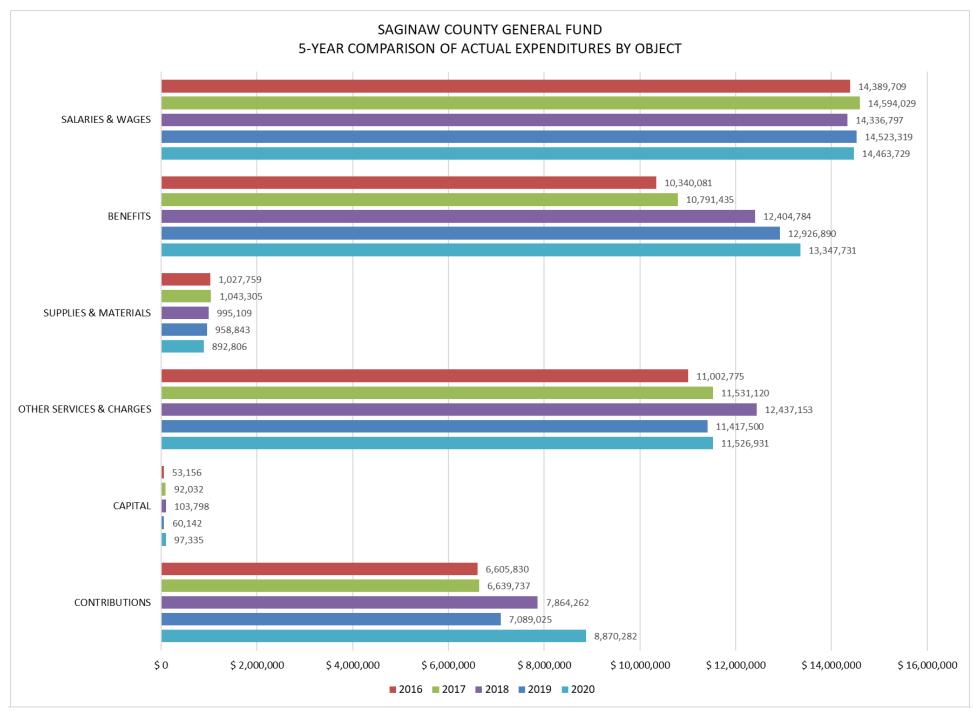
		2020											
Source	Budget 💌	Actual 🖵	\$ Variance 💌	% Vai			2020 GF	Revenue	Source Varia	ance			
PROPERTY TAXES	25,537,837	26,435,130	897,293	3.5%									
LICENSES & PERMITS	166,500	137,266	(29,234)	-17.6%									
FEDERAL SOURCES	857,049	1,453,848	596,799	69.6%	PROPERTY TAXES: OVER BUDGET 3.5%								
STATE GRANTS	7,391,806	6,116,567	(1,275,239)	-17.3%	LICENSES & PERMITS: UNDER BUDGET (17.6%)								
COURT COSTS	1,160,100	702,677	(457,423)	-39.4%									
CHARGES FOR SERVICES	4,279,623	3,791,912	(487,711)	-11.4%	FEDERAL SOURCES: OVER BUDGET 69.6%								
FOREITURES	621,642	448,188	(173,454)	-27.9%	STATE GRANTS: UNDER BUDGET (17.3%)								
INTEREST EARNED	201,393	91,304	(110,089)	-54.7%									
CONTRIBUTIONS	5,060,420	5,060,420	-	0.0%	COURT COSTS: UNDER BUDGET (39.4%)								
REIMBURSEMENTS	4,081,712	3,549,656	(532,056)	-13.0%	CHARGES FOR SERVICES: UNDER BUDGET (11.4%)								
OTHER REVENUE	38,897	43,774	4,877	12.5%	FOREITURES: UNDER BUDGET (27.9%)								
					TORETORES. ONDER BODGET (27.5%)								
TOTAL	49,396,979	47,830,741	(1,566,238)	-3.3%	INTEREST EARNED: UNDER BUDGET (54.7%)								
					CONTRIBUTIONS: 0.0%								
					REIMBURSEMENTS: UNDER BUDGET (13.0%)								
					OTHER REVENUE: OVER BUDGET 12.5%								
						-\$5	\$0	\$5	\$10	\$15	\$20	\$25	\$30
						ςς	şυ	25 26	\$10		ş20	ş25	\$30
								Budget	Variance	Millions			



		2016-2020 Co	mbined										
<u>Source</u>	Budget 🗾	Actual 🗵	\$ Variance 💌	% Vai 💌	2016	5-2020 Cc	ombined (GF Revenu	e Source	Variance			
PROPERTY TAXES	119,052,106	125,332,750	6,280,644	5.3%									
LICENSES & PERMITS	879,750	767,209	(112,541)	-12.8%									
FEDERAL SOURCES	2,703,166	3,239,218	536,052	19.8%	PROPERTY TAXES: OVER BUDGET 5.3%								
STATE GRANTS	36,118,363	34,230,163	(1,888,200)	-5.2%	LICENSES & PERMITS: UNDER BUDGET (12.8%)								
COURT COSTS	6,868,806	5,635,605	(1,233,201)	-18.0%									
CHARGES FOR SERVICES	17,847,504	18,466,412	618,908	3.5%	FEDERAL SOURCES: OVER BUDGET 19.8%								
OREITURES	3,396,642	2,997,228	(399,414)	-11.8%	STATE GRANTS: UNDER BUDGET (5.2%)								
NTEREST EARNED	501,593	714,315	212,722	42.4%									
CONTRIBUTIONS	23,279,355	23,935,791	656,436	2.8%	COURT COSTS: UNDER BUDGET (18.0%)								
REIMBURSEMENTS	19,796,446	19,468,207	(328,239)	-1.7%	CHARGES FOR SERVICES: OVER BUDGET 3.5%								
OTHER REVENUE	236,905	773,846	536,941	226.6%	FOREITURES: UNDER BUDGET (11.8%)								
TOTAL	230,680,636	235,560,746	4,880,110	2.1%	INTEREST EARNED: OVER BUDGET 42.4%	1.1							
					CONTRIBUTIONS: OVER BUDGET 2.8%								
					REIMBURSEMENTS: UNDER BUDGET (1.7%)								
					OTHER REVENUE: OVER BUDGET 226.6%	1.1							
					-\$20	\$0	\$20	\$40	\$60	\$80	\$100	\$120	\$140
							Budg	et Variance		Millions			







		2016											
Dept Name	Budget	Actual	\$ Variance	% Var	2046.05	. .		.,					
CIRCUIT COURT	363,620	310,371	(53,249)	-14.6%	2016 GFT	Departmer	nt Reve	nue va	riance				
CIRCUIT CT/DUE PROCESS	140,000	73,750	(66,250)	-47.3%									
DISTRICT COURT	3,578,420	3,621,523	43,103	1.2%		Т							
PROBATE COURT	245,442	257,798	12,356	5.0%	CIRCUIT COURT: UNDER BUDGET (14.6%)								
FAMILY DIVISION	311,031	310,620	(411)	-0.1%	CIRCUIT CT/DUE PROCESS: UNDER BUDGET (47.3%)	-	_						
ELECTIONS	44,000	117,137	73,137	166.2%	DISTRICT COURT: OVER BUDGET 1.2%	-							
COUNTY CLERK	1,541,270	1,476,658	(64,612)	-4.2%	PROBATE COURT: OVER BUDGET 5.0%								
CONTROLLER	1,929,265	2,334,177	404,912	21.0%	FAMILY DIVISION: UNDER BUDGET (0.1%) ELECTIONS: OVER BUDGET 166.2%								
EQUALIZATION	273,900	282,794	8,894	3.2%	COUNTY CLERK: UNDER BUDGET 166.2%	-							
PROSECUTING ATTORNEY	36,000	22,016	(13,984)	-38.8%	CONTROLLER : OVER BUDGET (4.2%)								
PROSECUTOR-WELFARE ENFOR	420,562	408,877	(11,685)	-2.8%	EQUALIZATION: OVER BUDGET 3.2%								
REGISTER OF DEEDS	911,250	1,028,135	116,885	12.8%	PROSECUTING ATTORNEY: UNDER BUDGET (38.8%)								
COUNTY TREASURER	28,328,514	28,174,284	(154,230)	-0.5%	PROSECUTOR-WELFARE ENFORCEMENT: UNDER BUDGET (2.8%)	-							
OTHER COUNTY PROPERTIES	281,500	284,712	3,212	1.1%	REGISTER OF DEEDS: OVER BUDGET 12.8%	- E.							
PUBLIC WORKS/DRAIN DIVISIO	18,538	15,670	(2,868)	-15.5%	COUNTY TREASURER: UNDER BUDGET (0.5%)								
SHERIFF'S OFFICE	62,550	72,172	9,622	15.4%	OTHER COUNTY PROPERTIES: OVER BUDGET 1.1%								_
CORRECTIONS REIMB PROGRAI	855,000	693,791	(161,209)	-18.9%	PUBLIC WORKS/DRAIN DIVISION: UNDER BUDGET (15.5%)								
MARINE LAW ENFORCEMENT	3,555	4,590	1,035	29.1%	SHERIFF'S OFFICE: OVER BUDGET 15.4%	-							
SHERIFF'S DEPT JAIL DIVISION	2,731,063	2,731,998	935	0.0%	CORRECTIONS REIMB PROGRAM: UNDER BUDGET (18.9%)								
DRAIN-CTY AT LARGE	195,823	175,551	(20,272)	-10.4%	MARINE LAW ENFORCEMENT: OVER BUDGET 29.1%	1							
MEDICAL EXAMINER	113,800	159,933	46,133	40.5%	SHERIFF'S DEPT JAIL DIVISION: OVER BUDGET 0.0%	-							
CONTRIBUTIONS FROM OTHER	1,776,824	1,776,824	-	0.0%	DRAIN-CTY AT LARGE: UNDER BUDGET (10.4%)								
					MEDICAL EXAMINER: OVER BUDGET 40.5%	1							
TOTAL	44,161,927	44,333,379	171,452	0.4%	CONTRIBUTIONS FROM OTHER FUNDS: 0.0%								
					-\$5	\$0	\$5	\$1	0	\$15	\$20	\$25	\$30
						Budget	Varia nc	e	M	lillions			

		2016			2016 CE Department Evenenditure Verience
Dept Name	Budget	Actual	\$ Variance	% Var	2016 GF Department Expenditure Variance
BOARD OF COMMISSIONERS	561,578	502,990	(58,588)	-10.4%	
CIRCUIT COURT	2,361,626	2,387,632	26,006	1.1%	
CIRCUIT CT/DUE PROCESS	1,129,500	977,222	(152,278)	-13.5%	BOARD OF COMMISSIONERS: UNDER BUDGET (10.4%)
PROBATION-CIRCUIT COURT	91,299	84,571	(6,728)	-7.4%	CIRCUIT COURT: OVER BUDGET 1.1%
DISTRICT COURT	3,762,722	3,691,354	(71,368)	-1.9%	CIRCUIT CT/DUE PROCESS: UNDER BUDGET (13.5%)
PROBATION-DISTRICT COURT	833,013	765,967	(67,046)	-8.0%	PROBATION-CIRCUIT COURT: UNDER BUDGET (7.4%)
PROBATE COURT	953,350	933,869	(19,481)	-2.0%	DISTRICT COURT: UNDER BUDGET (1.9%)
FAMILY DIVISION	2,657,396	2,581,441	(75,955)	-2.9%	PROBATION-DISTRICT COURT: UNDER BUDGET (8.0%)
ASSIGNED COUNSEL ADMIN	109,397	105,193	(4,204)	-3.8%	PROBATE COURT: UNDER BUDGET (2.0%)
JURY COMMISSION	300	300	-	0.0%	FAMILY DIVISION: UNDER BUDGET (2.9%)
ELECTIONS	97,900	135,810	37,910	38.7%	ASSIGNED COUNSELADMIN: UNDER BUDGET (3.8%)
AUDITING	115,300	115,273	(27)	0.0%	JURY COMMISSION: 0.0%
CORPORATION COUNSEL	165,000	111,943	(53,057)	-32.2%	ELECTIONS: OVER BUDGET 38.7%
COUNTY CLERK	1,319,924	1,319,203	(721)	-0.1%	AUDITING: UNDER BUDGET (0.0%)
CONTROLLER-ADMINISTRATIO	356,567	359,713	3,146	0.9%	CORPORATION COUNSEL: UNDER BUDGET (32.2%)
CONTROLLER-FINANCIAL MGM	607,435	576,661	(30,774)	-5.1%	COUNTY CLERK: UNDER BUDGET (0.1%)
CONTROLLER-PERSONNEL	341,655	293,033	(48,622)	-14.2%	CONTROLLER-ADMINISTRATION: OVER BUDGET 0.9%
EQUALIZATION	547,075	421,202	(125,873)	-23.0%	CONTROLLER-FINANCIAL MGMT: UNDER BUDGET (5.1%)
PROSECUTING ATTORNEY	3,094,160	2,992,990	(101,170)	-3.3%	CONTROLLER-PERSONNEL: UNDER BUDGET (14.2%)
PROSECUTOR-WELFARE ENFOR	631,234	656,259	25,025	4.0%	EQUALIZATION: UNDER BUDGET (23.0%)
REGISTER OF DEEDS	516,597	508,671	(7,926)	-1.5%	PROSECUTING ATTORNEY: UNDER BUDGET (3.3%)
COUNTY TREASURER	771,896	781,608	9,712	1.3%	PROSECUTOR-WELFARE ENFORCEMENT: OVER BUDGET 4.0%
COUNTY OFFICE BLDG & GRDS	274,679	267,104	(7,575)	-2.8%	REGISTER OF DEEDS: UNDER BUDGET (1.5%)
COURTHOUSE & JAIL BLDG & G	1,809,888	1,701,679	(108,209)	-6.0%	COUNTY TREASURER: OVER BUDGET 1.3%
JUVENILE CTR BLDG & GROUNI	218,769		. , ,	-0.5%	COUNTY OFFICE BLDG & GRDS: UNDER BUDGET (2.8%)
		217,685	(1,084) (165,346)	-18.2%	COURTHOUSE & JAIL BLDG & GRDS: UNDER BUDGET (6.0%)
OTHER COUNTY PROPERTIES	906,346	741,000	. , ,	-18.2%	JUVENILE CTR BLDG & GROUNDS: UNDER BUDGET (0.5%)
PUBLIC WORKS/DRAIN DIVISIO	397,400	371,572	(25,828)		OTHER COUNTY PROPERTIES: UNDER BUDGET (18.2%)
TELEPHONE-CENTRAL SWITCHE	90,000	77,767	(12,233)	-13.6%	PUBLIC WORKS/DRAIN DIVISION: UNDER BUDGET (6.5%)
SHERIFF'S OFFICE	661,866	670,197	8,331	1.3%	TELEPHONE-CENTRAL SWITCHBOARD: UNDER BUDGET (13.6%)
CORRECTIONS REIMB PROGRAI	101,501	106,447	4,946	4.9%	SHERIFF'S OFFICE: OVER BUDGET 1.3%
	3,455	4,590	1,135	32.9%	CORRECTIONS REIMB PROGRAM: OVER BUDGET 4.9%
SHERIFF'S DEPT JAIL DIVISION	9,564,720	9,395,600	(169,120)	-1.8%	MARINE LAW ENFORCEMENT: OVER BUDGET 32.9%
PLAT BOARD	600	197	(403)	-67.1%	SHERIFF'S DEPT JAIL DIVISION: UNDER BUDGET (1.8%)
DRAIN-CTY AT LARGE	395,000	354,711	(40,289)	-10.2%	PLAT BOARD: UNDER BUDGET (67.1%)
MEDICAL EXAMINER	443,590	447,567	3,977	0.9%	DRAIN-CTY AT LARGE: UNDER BUDGET (10.2%)
VETERANS BURIAL ALLOWANCE	32,400	18,344	(14,056)	-43.4%	MEDICAL EXAMINER: OVER BUDGET 0.9%
CONTRIBUTIONS-OTHER AGEN	1,388,774	1,389,446	672	0.0%	VETERANS BURIAL ALLOWANCE: UNDER BUDGET (43.4%)
CONTRIBUTIONS TO OTHER FU	6,668,440	7,352,497	684,057	10.3%	CONTRIBUTIONS-OTHER AGENCIES: OVER BUDGET 0.0%
					CONTRIBUTIONS TO OTHER FUNDS: OVER BUDGET 10.3%
TOTAL	43,982,352	43,419,309	(563,043)	-1.3%	-\$2 \$0 \$2 \$4 \$6 \$8 \$10 \$12
					-52 50 52 54 56 58 510 512
					Budget Variance

		2017											
Dept Name	Budget	Actual	\$ Variance	% Var		_							
CIRCUIT COURT	293,720	275,106	(18,614)	-6.3%	2017 GF	Departm	ent Rev	venue Va	ariance				
CIRCUIT CT/DUE PROCESS	100,000	46,683	(53,318)	-53.3%									
DISTRICT COURT	3,398,793	3,183,862	(214,931)	-6.3%		Т							
PROBATE COURT	248,442	270,652	22,210	8.9%	CIRCUIT COURT: UNDER BUDGET (6.3%)	÷							
FAMILY DIVISION	310,231	298,546	(11,685)	-3.8%	CIRCUIT CT/DUE PROCESS: UNDER BUDGET (53.3%)								
ELECTIONS	44,000	33,729	(10,271)	-23.3%	DISTRICT COURT: UNDER BUDGET (6.3%)								
COUNTY CLERK	1,549,670	1,439,197	(110,473)	-7.1%	PROBATE COURT: OVER BUDGET 8.9%	-							
CONTROLLER	2,385,158	2,395,555	10,397	0.4%	FAMILY DIVISION: UNDER BUDGET (3.8%)	-							
EQUALIZATION	222,800	283,281	60,481	27.1%	ELECTIONS: UNDER BUDGET (23.3%)								
PROSECUTING ATTORNEY	29,500	29,456	(44)	-0.2%	COUNTY CLERK: UNDER BUDGET (7.1%)								
PROSECUTOR-WELFARE ENFOR	450,072	437,707	(12,365)	-2.7%	CONTROLLER : OVER BUDGET 0.4% EQUALIZATION: OVER BUDGET 27.1%								
REGISTER OF DEEDS	911,250	1,467,962	556,712	61.1%	PROSECUTING ATTORNEY: UNDER BUDGET (0.2%)	-							
COUNTY TREASURER	27,834,151	29,816,867	1,982,716	7.1%	PROSECUTING ATTORNET: UNDER BUDGET (0.2%) PROSECUTOR-WELFARE ENFORCEMENT: UNDER BUDGET (2.7%)	-							
OTHER COUNTY PROPERTIES	281,500	307,424	25,924	9.2%	REGISTER OF DEEDS: OVER BUDGET (2.7%)								
PUBLIC WORKS/DRAIN DIVISIO	45,000	37,370	(7,630)	-17.0%	COUNTY TREASURER: OVER BUDGET 7.1%								
SHERIFF'S OFFICE	69,180	133,461	64,281	92.9%	OTHER COUNTY PROPERTIES: OVER BUDGET 9.2%								
CORRECTIONS REIMB PROGRAI	855,000	811,342	(43,658)	-5.1%	PUBLIC WORKS/DRAIN DIVISION: UNDER BUDGET (17.0%)								
MARINE LAW ENFORCEMENT	3,555	2,662	(893)	-25.1%	SHERIFF'S OFFICE: OVER BUDGET 92.9%	-							
SHERIFF'S DEPT JAIL DIVISION	3,307,388	2,974,580	(332,808)	-10.1%	CORRECTIONS REIMB PROGRAM: UNDER BUDGET (5.1%)	-							
MEDICAL EXAMINER	126,300	183,220	56,920	45.1%	MARINE LAW ENFORCEMENT: UNDER BUDGET (25.1%)	-							
CONTRIBUTIONS FROM OTHER	1,876,824	1,876,824	-	0.0%	SHERIFF'S DEPT JAIL DIVISION: UNDER BUDGET (10.1%)								
					MEDICAL EXAMINER: OVER BUDGET 45.1%								
TOTAL	44,342,534	46,305,486	1,962,952	4.2%	CONTRIBUTIONS FROM OTHER FUNDS: 0.0%	-							
						ćo	ćr	ć10	Ć1E	ć 20	Ć D E	ć 20	é ar
					-\$5	\$0	\$5	\$10	\$15	\$20	\$25	\$30	\$35
						Budge	et 🔳 Varia	nce	N	lillions			

		2017			
Dept Name	Budget	Actual	\$ Variance	% Var	2017 GF Department Expenditure Variance
BOARD OF COMMISSIONERS	542,259	526,181	(16,078)	-3.0%	
CIRCUIT COURT	2,486,606	2,437,172	(49,434)	-2.0%	
IRCUIT CT/DUE PROCESS	1,073,000	857,700	(215,300)	-20.1%	BOARD OF COMMISSIONERS: UNDER BUDGET (3.0%)
ROBATION-CIRCUIT COURT	92,598	83,434	(9,164)	-9.9%	CIRCUIT COURT: UNDER BUDGET (2.0%)
ISTRICT COURT	3,959,741	3,808,235	(151,506)	-3.8%	CIRCUIT CT/DUE PROCESS: UNDER BUDGET (20.1%)
ROBATION-DISTRICT COURT	850,334	837,345	(12,989)	-1.5%	PROBATION-CIRCUIT COURT: UNDER BUDGET (9.9%)
ROBATE COURT	973,082	957,890	(15,192)	-1.6%	DISTRICT COURT: UNDER BUDGET (3.8%)
AMILY DIVISION	2,740,441	2,657,262	(83,179)	-3.0%	PROBATION-DISTRICT COURT: UNDER BUDGET (1.5%)
SSIGNED COUNSEL ADMIN	104,738	104,227	(511)	-0.5%	PROBATE COURT: UNDER BUDGET (1.6%)
URY COMMISSION	300	300	-	0.0%	FAMILY DIVISION: UNDER BUDGET (3.0%)
LECTIONS	99,400	62,976	(36,424)	-36.6%	ASSIGNED COUNSEL ADMIN: UNDER BUDGET (0.5%)
UDITING	118,800	112,978	(5,822)	-4.9%	JURY COMMISSION: 0.0%
CORPORATION COUNSEL	181,600	117,475	(64,125)	-35.3%	ELECTIONS: UNDER BUDGET (36.6%)
COUNTY CLERK	1,393,790	1,370,149	(23,641)	-1.7%	AUDITING: UNDER BUDGET (4.9%)
ONTROLLER-ADMINISTRATIO	404,455	424,811	20,356	5.0%	CORPORATION COUNSEL: UNDER BUDGET (35.3%)
ONTROLLER-FINANCIAL MGM	643,810	644,600	790	0.1%	COUNTY CLERK: UNDER BUDGET (1.7%)
ONTROLLER-PERSONNEL	399,796	326,873	(72,923)	-18.2%	CONTROLLER-ADMINISTRATION: OVER BUDGET 5.0%
QUALIZATION	581,146	424,628	(156,518)	-26.9%	CONTROLLER-FINANCIAL MGMT: OVER BUDGET 0.1%
ROSECUTING ATTORNEY	3,082,685	2,970,775	(111,910)	-3.6%	CONTROLLER-PERSONNEL: UNDER BUDGET (18.2%)
ROSECUTOR-WELFARE ENFOR	681,928	662,011	(19,917)	-2.9%	EQUALIZATION: UNDER BUDGET (26.9%)
EGISTER OF DEEDS	532,018	523,795	(8,223)	-1.5%	PROSECUTING ATTORNEY: UNDER BUDGET (3.6%)
OUNTY TREASURER	808,271	786,322	(21,950)	-2.7%	PROSECUTOR-WELFARE ENFORCEMENT: UNDER BUDGET (2.9%)
OUNTY OFFICE BLDG & GRDS	267.910	261,425	(6,485)	-2.4%	REGISTER OF DEEDS: UNDER BUDGET (1.5%)
OURTHOUSE & JAIL BLDG & G	1,825,286	1,740,651	(84,635)	-4.6%	COUNTY TREASURER: UNDER BUDGET (2.7%)
UVENILE CTR BLDG & GROUNI	224,762	218,227	(6,535)	-2.9%	COUNTY OFFICE BLDG & GRDS: UNDER BUDGET (2.4%)
OTHER COUNTY PROPERTIES	864,100	813,786	(50,314)	-5.8%	COURTHOUSE & JAIL BLDG & GRDS: UNDER BUDGET (4.6%)
UBLIC WORKS/DRAIN DIVISIO	459,138	434,565	(24,573)	-5.4%	JUVENILE CTR BLDG & GROUNDS: UNDER BUDGET (2.9%)
ELEPHONE-CENTRAL SWITCHE	88,000	78,810	(9,190)	-10.4%	OTHER COUNTY PROPERTIES: UNDER BUDGET (5.8%)
HERIFF'S OFFICE	658,095	656,906	(1,189)	-0.2%	PUBLIC WORKS/DRAIN DIVISION: UNDER BUDGET (5.4%)
ORRECTIONS REIMB PROGRAI	114,425	113,616	(809)	-0.7%	TELEPHONE-CENTRAL SWITCHBOARD: UNDER BUDGET (10.4%)
ARINE LAW ENFORCEMENT	3,555	2,662	(893)	-25.1%	SHERIFF'S OFFICE: UNDER BUDGET (0.2%)
HERIFF'S DEPT JAIL DIVISION	9,603,007	9,204,185	(398,822)	-4.2%	CORRECTIONS REIMB PROGRAM: UNDER BUDGET (0.7%)
LAT BOARD	300	347	47	15.8%	MARINE LAW ENFORCEMENT: UNDER BUDGET (25.1%)
RAIN-CTY AT LARGE	197,500	229,305	31,805	16.1%	SHERIFF'S DEPT JAIL DIVISION: UNDER BUDGET (4.2%)
1EDICAL EXAMINER	457,372	512,837	55,465	12.1%	PLAT BOARD: OVER BUDGET 15.8%
ETERANS BURIAL ALLOWANCE	32,400	18,656	(13,744)	-42.4%	DRAIN-CTY AT LARGE: OVER BUDGET 16.1%
ONTRIBUTIONS-OTHER AGEN	1,395,580	1,394,697	(13,744) (883)	-42.4%	MEDICAL EXAMINER: OVER BUDGET 12.1%
CONTRIBUTIONS TO OTHER FU	6,645,697	8,313,841	1,668,144	25.1%	VETERANS BURIAL ALLOWANCE: UNDER BUDGET (42.4%)
CONTRIBUTIONS TO OTHER FU	0,040,097	0,513,041	1,000,144	23.1/0	CONTRIBUTIONS-OTHER AGENCIES: UNDER BUDGET (0.1%)
TOTAL	44,587,925	44,691,657	103,732	0.2%	CONTRIBUTIONS TO OTHER FUNDS: OVER BUDGET 25.1%
	++,307,323	44,031,037	103,732	0.2/0	-\$2 \$0 \$2 \$4 \$6 \$8 \$10 \$12
					Budget Variance Millions

B-12 | P a g e

		2018											
Dept Name	Budget	Actual	\$ Variance	% Var	2010.05 5								
CIRCUIT COURT	288,720	268,028	(20,692)	-7.2%	2018 GF D	epartme	nt Rev	enue v	ariance				
CIRCUIT CT/DUE PROCESS	75,000	132,695	57,695	76.9%									
DISTRICT COURT	3,328,945	2,856,998	(471,947)	-14.2%		Т							
PROBATE COURT	262,752	255,339	(7,413)	-2.8%	CIRCUIT COURT: UNDER BUDGET (7.2%)	-							
FAMILY DIVISION	309,541	290,799	(18,742)	-6.1%	CIRCUIT CT/DUE PROCESS: OVER BUDGET 76.9%	-							
ELECTIONS	12,000	28,548	16,548	137.9%	DISTRICT COURT: UNDER BUDGET (14.2%)								
COUNTY CLERK	1,479,186	1,483,719	4,533	0.3%	PROBATE COURT: UNDER BUDGET (2.8%)	-							
CONTROLLER	2,390,458	2,410,281	19,823	0.8%	FAMILY DIVISION: UNDER BUDGET (6.1%)	-							
EQUALIZATION	222,800	233,739	10,939	4.9%	ELECTIONS: OVER BUDGET 137.9%								
PROSECUTING ATTORNEY	29,500	69,634	40,134	136.0%	COUNTY CLERK: OVER BUDGET 0.3%	-							
PROSECUTOR-WELFARE ENFOR	470,954	458,482	(12,472)	-2.6%	CONTROLLER : OVER BUDGET 0.8% EQUALIZATION: OVER BUDGET 4.9%								
REGISTER OF DEEDS	1,044,250	1,440,273	396,023	37.9%	PROSECUTING ATTORNEY: OVER BUDGET 4.9%	-							
COUNTY TREASURER	29,415,187	32,847,458	3,432,271	11.7%		-							
OTHER COUNTY PROPERTIES	281,500	276,796	(4,704)	-1.7%	PROSECUTOR-WELFARE ENFORCEMENT: UNDER BUDGET (2.6%) REGISTER OF DEEDS: OVER BUDGET 37.9%								
803 COURT STREET PROPERTY	-	1,367	1,367		COUNTY TREASURER: OVER BUDGET 11.7%								_
PUBLIC WORKS/DRAIN DIVISIO	12,000	9,966	(2,034)	-17.0%	OTHER COUNTY PROPERTIES: UNDER BUDGET (1.7%)	-							- I.
SHERIFF'S OFFICE	145,682	594,528	448,846	308.1%	803 COURT STREET PROPERTY : OVER BUDGET	-							
CORRECTIONS REIMB PROGRAI	709,000	701,150	(7,850)	-1.1%	PUBLIC WORKS/DRAIN DIVISION: UNDER BUDGET (17.0%)	-							
MARINE LAW ENFORCEMENT	3,555	1,621	(1,934)	-54.4%	SHERIFF'S OFFICE: OVER BUDGET 308.1%	-							
SHERIFF'S DEPT JAIL DIVISION	2,967,545	2,840,500	(127,045)	-4.3%	CORRECTIONS REIMB PROGRAM: UNDER BUDGET (1.1%)	-							
MEDICAL EXAMINER	153,500	189,648	36,148	23.5%	MARINE LAW ENFORCEMENT: UNDER BUDGET (54.4%)	-							
CONTRIBUTIONS FROM OTHER	1,976,824	1,982,257	5,433	0.3%	SHERIFF'S DEPT JAIL DIVISION: UNDER BUDGET (4.3%)								
					MEDICAL EXAMINER: OVER BUDGET 23.5%								
TOTAL	45,578,899	49,373,824	3,794,925	7.7%	CONTRIBUTIONS FROM OTHER FUNDS: OVER BUDGET 0.3%								
					-\$5	\$0	\$5	\$10	\$15	\$20	\$25	\$30	\$35
					_	Budget	Varia	nce	M	lillions			
					_	= Duuget							

		2018			
Dept Name	Budget	Actual	\$ Variance	% Var	2018 GF Department Expenditure Variance
BOARD OF COMMISSIONERS	539,578	534,811	(4,767)	-0.9%	
CIRCUIT COURT	2,677,143	2,602,970	(74,173)	-2.8%	
CIRCUIT CT/DUE PROCESS	996,500	1,123,384	126,884	12.7%	BOARD OF COMMISSIONERS: UNDER BUDGET (0.9%)
PROBATION-CIRCUIT COURT	85,815	79,563	(6,252)	-7.3%	CIRCUIT COURT: UNDER BUDGET (2.8%)
DISTRICT COURT	4,335,112	4,057,476	(277,636)	-6.4%	CIRCUIT CT/DUE PROCESS: OVER BUDGET 12.7%
PROBATION-DISTRICT COURT	914,126	901,578	(12,548)	-1.4%	PROBATION-CIRCUIT COURT: UNDER BUDGET (7.3%)
PROBATE COURT	1,036,090	1,009,266	(26,824)	-2.6%	DISTRICT COURT: UNDER BUDGET (6.4%)
FAMILY DIVISION	2,849,138	2,738,954	(110,184)	-3.9%	PROBATION-DISTRICT COURT: UNDER BUDGET (1.4%)
ASSIGNED COUNSEL ADMIN	115,221	116,439	1,218	1.1%	PROBATE COURT: UNDER BUDGET (2.6%)
IURY COMMISSION	300	300	-	0.0%	FAMILY DIVISION: UNDER BUDGET (3.9%)
ELECTIONS	59,200	86,218	27,018	45.6%	ASSIGNED COUNSEL ADMIN: OVER BUDGET 1.1%
AUDITING	118,000	104,771	(13,229)	-11.2%	JURY COMMISSION: 0.0%
CORPORATION COUNSEL	161,600	130,459	(31,141)	-19.3%	ELECTIONS: OVER BUDGET 45.6%
COUNTY CLERK	1,462,546	1,416,693	(45,853)	-3.1%	AUDITING: UNDER BUDGET (11.2%)
CONTROLLER-ADMINISTRATIO	469,424	429,773	(39,651)	-8.4%	CORPORATION COUNSEL: UNDER BUDGET (19.3%)
CONTROLLER-FINANCIAL MGM	709,373	659,168	(50,205)	-7.1%	COUNTY CLERK: UNDER BUDGET (3.1%)
CONTROLLER-PERSONNEL	449,608	334,807	(114,801)		CONTROLLER-ADMINISTRATION: UNDER BUDGET (8.4%)
EQUALIZATION	600,577	509,680	(90,897)	-15.1%	CONTROLLER-FINANCIAL MGMT: UNDER BUDGET (7.1%)
			,		CONTROLLER-PERSONNEL: UNDER BUDGET (25.5%)
PROSECUTING ATTORNEY	3,602,279	3,300,530	(301,749)	-8.4%	EQUALIZATION: UNDER BUDGET (15.1%)
PROSECUTOR-WELFARE ENFOR	710,536	690,549	(19,987)	-2.8%	PROSECUTING ATTORNEY: UNDER BUDGET (8.4%)
REGISTER OF DEEDS	573,265	554,242	(19,023)	-3.3%	PROSECUTOR-WELFARE ENFORCEMENT: UNDER BUDGET (2.8%)
COUNTY TREASURER	860,635	750,027	(110,608)	-12.9%	REGISTER OF DEEDS: UNDER BUDGET (3.3%)
COUNTY OFFICE BLDG & GRDS	274,894	274,036	(858)	-0.3%	COUNTY TREASURER: UNDER BUDGET (12.9%)
COURTHOUSE & JAIL BLDG & G	1,649,519	1,628,850	(20,669)	-1.3%	COUNTY OFFICE BLDG & GRDS: UNDER BUDGET (0.3%)
IUVENILE CTR BLDG & GROUNI	226,269	222,862	(3,407)	-1.5%	COURTHOUSE & JAIL BLDG & GRDS: UNDER BUDGET (1.3%)
OTHER COUNTY PROPERTIES	893,143	849,859	(43,284)	-4.8%	JUVENILE CTR BLDG & GROUNDS: UNDER BUDGET (1.5%)
803 COURT STREET PROPERTY	-	484	484		OTHER COUNTY PROPERTIES: UNDER BUDGET (4.8%)
PUBLIC WORKS/DRAIN DIVISIO	418,974	422,578	3,604	0.9%	803 COURT STREET PROPERTY : OVER BUDGET
TELEPHONE-CENTRAL SWITCHE	78,000	75 <i>,</i> 433	(2,567)	-3.3%	PUBLIC WORKS/DRAIN DIVISION: OVER BUDGET 0.9%
SHERIFF'S OFFICE	802,688	793,871	(8,817)	-1.1%	TELEPHONE-CENTRAL SWITCHBOARD: UNDER BUDGET (3.3%)
CORRECTIONS REIMB PROGRAI	118,116	116,231	(1,885)	-1.6%	SHERIFF'S OFFICE: UNDER BUDGET (1.1%)
MARINE LAW ENFORCEMENT	3,555	1,621	(1,934)	-54.4%	CORRECTIONS REIMB PROGRAM: UNDER BUDGET (1.6%)
SHERIFF'S DEPT JAIL DIVISION	10,130,256	9,653,275	(476,981)	-4.7%	MARINE LAW ENFORCEMENT: UNDER BUDGET (1.0%)
PLAT BOARD	300	580	280	93.4%	SHERIFF'S DEPT JAIL DIVISION: UNDER BUDGET (4.7%)
DRAIN-CTY AT LARGE	222,500	209,039	(13,461)	-6.0%	
MEDICAL EXAMINER	510,577	523,121	12,544	2.5%	PLAT BOARD: OVER BUDGET 93.4%
VETERANS BURIAL ALLOWANCI	25,750	29,200	3,450	13.4%	DRAIN-CTY AT LARGE: UNDER BUDGET (6.0%)
CONTRIBUTIONS-OTHER AGEN	1,396,688	1,393,583	(3,105)	-0.2%	MEDICAL EXAMINER: OVER BUDGET 2.5%
CONTRIBUTIONS TO OTHER FU	5,799,198	9,815,625	4,016,427	69.3%	VETERANS BURIAL ALLOWANCE: OVER BUDGET 13.4%
	5,, 55,150	5,015,025	-,010,727	00.070	CONTRIBUTIONS-OTHER AGENCIES: UNDER BUDGET (0.2%)
TOTAL	45,876,493	48,141,904	2,265,411	4.9%	CONTRIBUTIONS TO OTHER FUNDS: OVER BUDGET 69.3%
IUIAL	43,070,493	40,141,904	2,205,411	4.3%	-\$2 \$0 \$2 \$4 \$6 \$8 \$10 \$12
					Nillions National

		2019											
Dept Name	Budget	Actual	\$ Variance	% Var	2010 CE								
BOARD OF COMMISSIONERS	-	75	75		2019 GF	Departme	ent Rev	enue v	ariance				
CIRCUIT COURT	269,720	258,866	(10,854)	-4.0%									
CIRCUIT CT/DUE PROCESS	75,000	105,746	30,746	41.0%									
DISTRICT COURT	3,157,320	2,944,283	(213,037)	-6.7%	BOARD OF COMMISSIONERS: OVER BUDGET	+							
PROBATE COURT	265,958	262,727	(3,231)	-1.2%	CIRCUIT COURT: UNDER BUDGET (4.0%)								
FAMILY DIVISION	303,847	293,912	(9,935)	-3.3%	CIRCUIT CT/DUE PROCESS: OVER BUDGET 41.0%	-							
ELECTIONS	12,000	60,763	48,763	406.4%	DISTRICT COURT: UNDER BUDGET (6.7%)	-							
COUNTY CLERK	1,414,946	1,427,053	12,107	0.9%	PROBATE COURT: UNDER BUDGET (1.2%)	<u> </u>							
CONTROLLER	2,467,453	2,455,545	(11,908)	-0.5%	FAMILY DIVISION: UNDER BUDGET (3.3%)	-							
EQUALIZATION	232,000	242,144	10,144	4.4%	ELECTIONS: OVER BUDGET 406.4%	-							
PROSECUTING ATTORNEY	30,000	33,314	3,314	11.0%	COUNTY CLERK: OVER BUDGET 0.9% CONTROLLER : UNDER BUDGET (0.5%)	-							
PROSECUTOR-WELFARE ENFOR	485,629	466,904	(18,725)	-3.9%	CONTROLLER : UNDER BUDGET (0.5%) EOUALIZATION: OVER BUDGET 4.4%	-							
REGISTER OF DEEDS	1,205,750	1,430,211	224,461	18.6%	PROSECUTING ATTORNEY: OVER BUDGET 11.0%								
COUNTY TREASURER	30,975,440	31,501,041	525,601	1.7%	PROSECUTOR-WELFARE ENFORCEMENT: UNDER BUDGET 11.0%	-							
OTHER COUNTY PROPERTIES	281,500	303,460	21,960	7.8%	REGISTER OF DEEDS: OVER BUDGET (3.9%)	-							
803 COURT STREET PROPERTY	-	57,098	57,098		COUNTY TREASURER: OVER BUDGET 1.7%								
PUBLIC WORKS/DRAIN DIVISIO	40,600	10,425	(30,175)	-74.3%	OTHER COUNTY PROPERTIES: OVER BUDGET 7.8%	-							
SHERIFF'S OFFICE	141,982	136,259	(5,723)	-4.0%	803 COURT STREET PROPERTY : OVER BUDGET	-							
CORRECTIONS REIMB PROGRAI	705,000	403,031	(301,969)	-42.8%	PUBLIC WORKS/DRAIN DIVISION: UNDER BUDGET (74.3%)	+							
MARINE LAW ENFORCEMENT	3,555	2,542	(1,013)	-28.5%	SHERIFF'S OFFICE: UNDER BUDGET (4.0%)	+							
SHERIFF'S DEPT JAIL DIVISION	2,973,773	2,941,104	(32,669)	-1.1%	CORRECTIONS REIMB PROGRAM: UNDER BUDGET (4.0.%)	÷.							
MEDICAL EXAMINER	182,000	167,046	(14,954)	-8.2%	MARINE LAW ENFORCEMENT: UNDER BUDGET (42.5%)	Ŧ							
CONTRIBUTIONS FROM OTHER	1,976,824	2,040,067	63,243	3.1%	SHERIFF'S DEPT JAIL DIVISION: UNDER BUDGET (1.1%)	+							
					MEDICAL EXAMINER: UNDER BUDGET (8.2%)	-							
TOTAL	47,200,297	47,543,614	343,317	0.7%	CONTRIBUTIONS FROM OTHER FUNDS: OVER BUDGET 3.1%	-							
					-\$5	\$0	\$5	\$10	\$15	\$20	\$25	\$30	\$35
						Budge	t 🔳 Varia	nce	М	illions			

Dept Name BOARD OF COMMISSIONERS CIRCUIT COURT CIRCUIT CT/DUE PROCESS PROBATION-CIRCUIT COURT DISTRICT COURT PROBATION-DISTRICT COURT PROBATE COURT	Budget 545,249 2,785,741 324,000 78,499 4,483,139	Actual 559,496 2,764,224 376,836	\$ Variance 14,247 (21,517)	% Var 2.6%	2019 GF Department Expenditure Variance
CIRCUIT COURT INCLUIT CT/DUE PROCESS INCUIT CT/DUE PROCESS INCOGATION-CIRCUIT COURT INCLUIT INCLUITII INCLUITII INCLUITII INCLUITII INCLUITII INCLUITII I I I INCL	2,785,741 324,000 78,499	2,764,224 376,836	,	2.6%	
ROBATION-CIRCUIT COURT POBATION-CIRCUIT COURT DISTRICT COURT ROBATION-DISTRICT COURT	324,000 78,499	376,836	(21,517)		
ROBATION-CIRCUIT COURT DISTRICT COURT ROBATION-DISTRICT COURT	78,499			-0.8%	
DISTRICT COURT PROBATION-DISTRICT COURT	,		52,836	16.3%	BOARD OF COMMISSIONERS: OVER BUDGET 2.6%
PROBATION-DISTRICT COURT	4,483,139	73,814	(4,685)	-6.0%	CIRCUIT COURT: UNDER BUDGET (0.8%)
		4,291,976	(191,163)	-4.3%	CIRCUIT CT/DUE PROCESS: OVER BUDGET 16.3%
	947,609	936,187	(11,422)	-1.2%	PROBATION-CIRCUIT COURT: UNDER BUDGET (6.0%)
RUBATE COURT	1,151,370	1,068,268	(83,102)	-7.2%	DISTRICT COURT: UNDER BUDGET (4.3%)
AMILY DIVISION	2,930,286	2,800,153	(130,133)	-4.4%	PROBATION-DISTRICT COURT: UNDER BUDGET (1.2%)
ASSIGNED COUNSEL ADMIN	829,423	897,917	68,494	8.3%	PROBATE COURT: UNDER BUDGET (7.2%)
URY COMMISSION	300	200	(100)	-33.3%	FAMILY DIVISION: UNDER BUDGET (4.4%)
LECTIONS	63,800	63,329	(471)	-0.7%	ASSIGNED COUNSELADMIN: OVER BUDGET 8.3%
AUDITING	118,000	108,077	(9,923)	-8.4%	JURY COMMISSION: UNDER BUDGET (33.3%)
CORPORATION COUNSEL	235,000	207,924	(27,076)	-11.5%	ELECTIONS: UNDER BUDGET (0.7%)
COUNTY CLERK	1,470,580	1,431,789	(38,791)	-2.6%	AUDITING: UNDER BUDGET (8.4%)
CONTROLLER-ADMINISTRATIO	478,343	453,626	(24,785)	-5.2%	CORPORATION COUNSEL: UNDER BUDGET (11.5%)
CONTROLLER-FINANCIAL MGM	744,661	651,359	(93,706)	-12.6%	COUNTY CLERK: UNDER BUDGET (2.6%)
CONTROLLER-PERSONNEL	403,002	304,921	(93,700)	-24.3%	CONTROLLER-ADMINISTRATION: UNDER BUDGET (5.2%)
				-24.3%	CONTROLLER-FINANCIAL MGMT: UNDER BUDGET (12.6%)
	620,876	560,186	(60,690)		CONTROLLER-PERSONNEL: UNDER BUDGET (24.3%)
PROSECUTING ATTORNEY	3,581,023	3,286,310	(294,713)	-8.2%	EQUALIZATION: UNDER BUDGET (9.8%)
PROSECUTOR-WELFARE ENFOR	735,802	710,420	(27,169)	-3.7%	PROSECUTING ATTORNEY: UNDER BUDGET (8.2%)
REGISTER OF DEEDS	578,081	533,600	(44,481)	-7.7%	PROSECUTOR-WELFARE ENFORCEMENT: UNDER BUDGET (3.7%)
COUNTY TREASURER	888,998	823,611	(65,387)	-7.4%	REGISTER OF DEEDS: UNDER BUDGET (7.7%)
COUNTY OFFICE BLDG & GRDS	273,186	263,799	(9,387)	-3.4%	COUNTY TREASURE R: UNDER BUDGET (7.4%)
COURTHOUSE & JAIL BLDG & G	1,734,350	1,698,325	(36,528)	-2.1%	COUNTY OFFICE BLDG & GRDS: UNDER BUDGET (3.4%)
UVENILE CTR BLDG & GROUNI	219,501	218,177	(1,324)	-0.6%	COURTHOUSE & JAIL BLDG & GRDS: UNDER BUDGET (2.1%)
OTHER COUNTY PROPERTIES	889,505	858,657	(30,848)	-3.5%	JUVENILE CTR BLDG & GROUNDS: UNDER BUDGET (0.6%)
303 COURT STREET PROPERTY	-	28,831	28,831		OTHER COUNTY PROPERTIES: UNDER BUDGET (3.5%)
PUBLIC WORKS/DRAIN DIVISIO	472,761	481,558	8,797	1.9%	803 COURT STREET PROPERTY : OVER BUDGET
ELEPHONE-CENTRAL SWITCHE	78,000	91,829	13,829	17.7%	PUBLIC WORKS/DRAIN DIVISION: OVER BUDGET 1.9%
SHERIFF'S OFFICE	816,451	840,195	15,009	1.8%	TELEPHONE-CENTRAL SWITCHBOARD: OVER BUDGET 17.7%
CORRECTIONS REIMB PROGRAI	118,626	118,479	(147)	-0.1%	SHERIFF'S OFFICE: OVER BUDGET 1.8%
MARINE LAW ENFORCEMENT	3,555	2,542	(1,013)	-28.5%	CORRECTIONS REIMB PROGRAM: UNDER BUDGET (0.1%)
HERIFF'S DEPT JAIL DIVISION	10,130,388	9,669,178	(461,210)	-4.6%	MARINE LAW ENFORCEMENT: UNDER BUDGET (28.5%)
PLAT BOARD	300	-	(300)	-100.0%	SHERIFF'S DEPT JAIL DIVISION: UNDER BUDGET (26.5%)
DRAIN-CTY AT LARGE	225,000	275,388	50,388	22.4%	
MEDICAL EXAMINER	604,861	619,809	14.883	2.5%	PLAT BOARD: UNDER BUDGET (100.0%)
ETERANS BURIAL ALLOWANCE	22,000	17,182	(4,818)	-21.9%	DRAIN-CTY AT LARGE: OVER BUDGET 2.2.4%
CONTRIBUTIONS-OTHER AGEN	1,409,803	1,398,180	(11,623)	-0.8%	MEDICAL EXAMINER: OVER BUDGET 2.5%
CONTRIBUTIONS TO OTHER FU	6,576,457	7,489,366	912,909	13.9%	VETERANS BURIAL ALLOWANCE: UNDER BUDGET (21.9%)
SITTLE OTIONS TO OTTLER FO	0,570,457	7,409,500	312,309	13.370	CONTRIBUTIONS-OTHER AGENCIES: UNDER BUDGET (0.8%)
TOTAL	47,568,526	A6 075 719	(592,808)	-1.2%	CONTRIBUTIONS TO OTHER FUNDS: OVER BUDGET 13.9%
UTAL	47,508,526	46,975,718	(592,808)	-1.2%	-\$2 \$0 \$2 \$4 \$6 \$8 \$10
					Budget = Variance Millions
					Budget Variance

		2020											
Dept Name	Budget	Actual	\$ Variance	% Var	2020.05	. .							
CIRCUIT COURT	267,720	247,267	(20,453)	-7.6%	2020 GF	Departme	ent Rev	enue va	ariance				
CIRCUIT CT/DUE PROCESS	75,000	43,555	(31,445)	-41.9%									
DISTRICT COURT	3,101,012	2,187,386	(913,626)	-29.5%		Т							
PROBATE COURT	269,962	243,469	(26,493)	-9.8%	CIRCUIT COURT: UNDER BUDGET (7.6%)	÷							
AMILY DIVISION	305,816	315,587	9,771	3.2%	CIRCUIT CT/DUE PROCESS: UNDER BUDGET (41.9%)	+							
ELECTIONS	170,700	163,329	(7,371)	-4.3%	DISTRICT COURT: UNDER BUDGET (29.5%)	+							
COUNTY CLERK	1,420,206	1,310,599	(109,607)	-7.7%	PROBATE COURT: UNDER BUDGET (9.8%) FAMILY DIVISION: OVER BUDGET 3.2%								
CONTROLLER	2,810,913	2,809,027	(1,886)	-0.1%		-							
EQUALIZATION	238,700	251,720	13,020	5.5%	ELECTIONS: UNDER BUDGET (4.3%) COUNTY CLERK: UNDER BUDGET (7.7%)	-							
PROSECUTING ATTORNEY	49,000	58,116	9,116	18.6%	CONTROLLER : UNDER BUDGET (7.7%) CONTROLLER : UNDER BUDGET (0.1%)	-							
PROSECUTOR-WELFARE ENFOR	503,577	471,913	(31,664)	-6.3%	EQUALIZATION: OVER BUDGET 5.5%	-							
REGISTER OF DEEDS	1,492,250	1,496,220	3,970	0.3%	PROSECUTING ATTORNEY: OVER BUDGET 18.6%	-							
COUNTY TREASURER	31,677,255	31,254,869	(422,386)	-1.3%	PROSECUTOR-WELFARE ENFORCEMENT: UNDER BUDGET (6.3%)	-							
OTHER COUNTY PROPERTIES	281,500	348,890	67,390	23.9%	REGISTER OF DEEDS: OVER BUDGET 0.3%	-							
303 COURT STREET PROPERTY	44,300	48,075	3,775	8.5%	COUNTY TREASURER: UNDER BUDGET (1.3%)								
PUBLIC WORKS/DRAIN DIVISIO	9,600	36,012	26,412	275.1%	OTHER COUNTY PROPERTIES: OVER BUDGET (1.5%)								
SHERIFF'S OFFICE	91,864	111,034	19,170	20.9%	803 COURT STREET PROPERTY : OVER BUDGET 8.5%								
CORRECTIONS REIMB PROGRAI	715,000	339,065	(375,935)	-52.6%	PUBLIC WORKS/DRAIN DIVISION: OVER BUDGET 275.1%	-							
MARINE LAW ENFORCEMENT	3,555	1,728	(1,827)	-51.4%	SHERIFF'S OFFICE: OVER BUDGET 20.9%	-							
SHERIFF'S DEPT JAIL DIVISION	3,333,946	3,739,953	406,007	12.2%	CORRECTIONS REIMB PROGRAM: UNDER BUDGET (52.6%)								
MEDICAL EXAMINER	240,279	63,819	(176,460)	-73.4%	MARINE LAW ENFORCEMENT: UNDER BUDGET (51.4%)	Ŧ							
CONTRIBUTIONS FROM OTHER	2,276,824	2,276,824	-	0.0%	SHERIFF'S DEPT JAIL DIVISION: OVER BUDGET 12.2%	-							
					MEDICAL EXAMINER: UNDER BUDGET (73.4%)								
FOTAL	49,378,979	47,818,456	(1,560,523)	-3.3%	CONTRIBUTIONS FROM OTHER FUNDS: 0.0%								
					-\$5	\$0	\$5	\$10	\$15	\$20	\$25	\$30	\$35
						Budge	t 🔳 Varia	nce	M	illions			

	2020			
Budget	Actual	\$ Variance	% Var	2020 GF Department Expenditure Variance
568,930	546,467	(22,463)	-3.9%	
2,946,722	2,731,435	(215,287)	-7.3%	
322,100	240,692	(81,408)	-25.3%	BOARD OF COMMISSIONERS: UNDER BUDGET (3.9%)
75,117	68,825	(6,292)	-8.4%	
4,808,063	4,490,078	(318,001)	-6.6%	CIRCUIT CT/DUE PROCESS: UNDER BUDGET (25.3%)
995,709	930,796	(64,913)	-6.5%	
1,108,991	1,071,094	(37,897)	-3.4%	
2,981,328	2,894,256	(87,072)	-2.9%	PROBATION-DISTRICT COURT: UNDER BUDGET (6.5%)
917,672	917,671	(1)	0.0%	
300	-	(300)	-100.0%	FAMILY DIVISION: UNDER BUDGET (2.9%)
170,700	149,268	(21,432)	-12.6%	ASSIGNED COUNSEL ADMIN: UNDER BUDGET (0.0%)
113,000	107,824	(5,176)	-4.6%	JURY COMMISSION: UNDER BUDGET (100.0%)
195,000	175,298	(19,702)	-10.1%	ELECTIONS: UNDER BUDGET (12.6%)
1,651,647	1,543,031	(109,740)	-6.6%	AUDITING: UNDER BUDGET (4.6%)
185,860	168,906	(16,954)	-9.1%	CORPORATION COUNSEL: UNDER BUDGET (10.1%)
568,327	545,878	(22,449)		COUNTY CLERK: UNDER BUDGET (6.6%)
732,673	622,880	(109,793)		CONTROLLER: UNDER BUDGET (9.1%)
398,480	309,181	(89,299)		CONTROLLER-ADMINISTRATION: UNDER BUDGET (4.0%)
670,905	647,217	(23,688)		CONTROLLER-FINANCIAL M GMT: UNDER BUDGET (15.0%)
4,103,192	3,943,810	(159,382)		CONTROLLER-PERSONNEL: UNDER BUDGET (22.4%)
762,996	713,930	(49,066)		EQUALIZATION: UNDER BUDGET (3.5%)
618,601	573,085	(45,516)		PROSECUTING ATTORNEY: UNDER BUDGET (3.9%)
998,174	982,813	(15,361)		PROSECUTOR-WELFARE ENFORCEMENT: UNDER BUDGET (6.4%)
280,416	224,249	(56,167)		REGISTER OF DEEDS: UNDER BUDGET (7.4%)
1,739,307	1,607,519	(131,800)		COUNTY TREASURER: UNDER BUDGET (1.5%)
226,797	219,199	(7,598)		COUNTY OFFICE BLDG & GRDS: UNDER BUDGET (20.0%)
960,984	892,540	(68,444)		COURTHOUSE & JAIL BLDG & GRDS: UNDER BUDGET (7.6%)
30,800	19,993	(10,807)		JUVENILE CTR BLDG & GROUNDS: UNDER BUDGET (3.4%)
493,885	475,360	(18,525)		OTHER COUNTY PROPERTIES: UNDER BODGET (7.1%)
49,000	48,948	(18,525)		803 COURT SIKEET PROPERTY : UNDER BUDGET (35.1%)
18,000	-		-100.0%	PUBLIC WORKS/DRAIN DIVISION: UNDER BUDGEI (3.8%)
862,477	789,606	(13,000)		TELEPHONE-CENTRAL SWITCHDOARD. UNDER BODGET (0.1%)
82,365	82,220	(145)		FAMILE COUNSELING SERVICES: UNDER BODGET (100.0%)
3,555	1,878	(1,677)		SHERIFFS OFFICE: UNDER BUDGET (8.5%)
9,219,034	9,311,841	91,253	1.0%	CORRECTIONS REIMB PROGRAM: UNDER BUDGET (0.2%)
300	-		-100.0%	MIARINE LAW ENFORCEMENT: UNDER BUDGET (47.2%)
350,000	- 263,629	(86,371)		SHERH I'S DEPT SHE DIVISION. OVER BODDET 10%
709,695	603,049	(106,574)		PLAT BOAKU: UNDER BUDGET (100.0%)
32,000	20,975	(100,374)		DRAIN-CITAT DARGE. UNDER BODGET (24.7%)
1,409,803	1,399,666	(11,023)		
				VELENANS BURIAL ALLOWAINCE. UNDER BUDGET (54.3%)
9,076,706	8,863,707	(212,999)	-2.3%	
51 420 611	40 100 013	(2 240 708)	A 49/	CONTRIBUTIONS TO OTHER FUNDS: UNDER BUDGET (2.3%)
51,439,611	49,198,813	(2,240,798)	-4.4%	-\$2 \$0 \$2 \$4 \$6 \$8 \$10
		¹		Millions
		<u> '</u>	ļ	Buoget Variance

Dept Name BOARD OF COMMISSIONERS

PROBATION-DISTRICT COURT

CORPORATION COUNSEL COUNTY CLERK CONTROLLER

REGISTER OF DEEDS COUNTY TREASURER COUNTY OFFICE BLDG & GRDS COURTHOUSE & JAIL BLDG & G JUVENILE CTR BLDG & GROUND OTHER COUNTY PROPERTIES 803 COURT STREET PROPERTY PUBLIC WORKS/DRAIN DIVISIO TELEPHONE-CENTRAL SWITCHE FAMILY COUNSELING SERVICES

SHERIFF'S OFFICE

PLAT BOARD DRAIN-CTY AT LARGE MEDICAL EXAMINER VETERANS BURIAL ALLOWANCE CONTRIBUTIONS-OTHER AGEN CONTRIBUTIONS TO OTHER FU

TOTAL

CORRECTIONS REIMB PROGRAI MARINE LAW ENFORCEMENT SHERIFF'S DEPT JAIL DIVISION

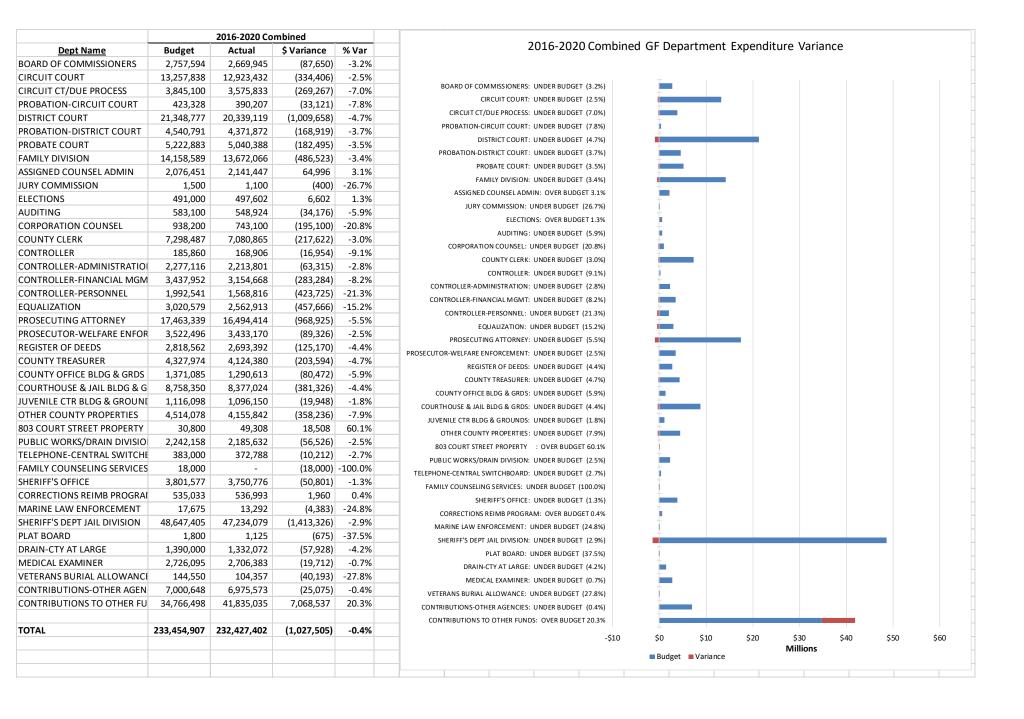
CONTROLLER-ADMINISTRATIO CONTROLLER-FINANCIAL MGM CONTROLLER-PERSONNEL EQUALIZATION PROSECUTING ATTORNEY PROSECUTOR-WELFARE ENFOR

CIRCUIT COURT CIRCUIT CT/DUE PROCESS PROBATION-CIRCUIT COURT

DISTRICT COURT

PROBATE COURT FAMILY DIVISION ASSIGNED COUNSEL ADMIN JURY COMMISSION ELECTIONS AUDITING

		2016-2020 Con	nbined		
Dept Name	Budget	Actual	\$ Variance	% Var	
BOARD OF COMMISSIONERS	-	75	75		2016-2020 Combined GF Department Revenue Variance
CIRCUIT COURT	1,483,500	1,359,638	(123,862)	-8.3%	
CIRCUIT CT/DUE PROCESS	465,000	402,428	(62,572)	-13.5%	
DISTRICT COURT	16,564,490	14,794,052	(1,770,438)	-10.7%	BOARD OF COMMISSIONERS: OVER BUDGET
PROBATE COURT	1,292,556	1,289,984	(2,572)	-0.2%	CIRCUIT COURT: UNDER BUDGET (8.3%)
FAMILY DIVISION	1,540,466	1,509,464	(31,002)	-2.0%	CIRCUIT CT/DUE PROCESS: UNDER BUDGET (13.5%)
ELECTIONS	282,700	403,505	120,805	42.7%	DISTRICT COURT: UNDER BUDGET (10.7%)
COUNTY CLERK	7,405,278	7,137,226	(268,052)	-3.6%	PROBATE COURT: UNDER BUDGET (0.2%)
CONTROLLER	11,983,247	12,404,585	421,338	3.5%	FAMILY DIVISION: UNDER BUDGET (2.0%)
EQUALIZATION	1,190,200	1,293,678	103,478	8.7%	ELECTIONS: OVER BUDGET 42.7%
PROSECUTING ATTORNEY	174,000	212,535	38,535	22.1%	COUNTY CLERK: UNDER BUDGET (3.6%)
PROSECUTOR-WELFARE ENFOR	2,330,794	2,243,883	(86,911)	-3.7%	CONTROLLER : OVER BUDGET 3.5%
REGISTER OF DEEDS	5,564,750	6,862,801	1,298,051	23.3%	
COUNTY TREASURER	148,230,547	153,594,519	5,363,972	3.6%	PROSECUTING ATTORNEY: OVER BUDGET 22.1% PROSECUTOR-WELFARE ENFORCEMENT: UNDER BUDGET (3.7%)
OTHER COUNTY PROPERTIES	1,407,500	1,521,282	113,782	8.1%	REGISTER OF DEEDS: OVER BUDGET 23.3%
803 COURT STREET PROPERTY	44,300	106,540	62,240	140.5%	COUNTY TREASURER: OVER BUDGET 2.6%
PUBLIC WORKS/DRAIN DIVISIO	125,738	109,443	(16,295)	-13.0%	OTHER COUNTY PROPERTIES: OVER BUDGET 8.1%
SHERIFF'S OFFICE	511,258	1,047,454	536,196	104.9%	803 COURT STREET PROPERTY : OVER BUDGET 140.5%
CORRECTIONS REIMB PROGRAI	3,839,000	2,948,379	(890,621)	-23.2%	PUBLIC WORKS/DRAIN DIVISION: UNDER BUDGET (13.0%)
MARINE LAW ENFORCEMENT	17,775	13,142	(4,633)	-26.1%	SHERIFF'S OFFICE: OVER BUDGET 104.9%
SHERIFF'S DEPT JAIL DIVISION	15,313,715	15,228,135	(85,580)	-0.6%	CORRECTIONS REIMB PROGRAM: UNDER BUDGET (23.2%)
DRAIN-CTY AT LARGE	195,823	175,551	(20,272)	-10.4%	MARINE LAW ENFORCEMENT: UNDER BUDGET (26.1%)
MEDICAL EXAMINER	815,879	763,666	(52,213)	-6.4%	SHERIFF'S DEPT JAIL DIVISION: UNDER BUDGET (0.6%)
CONTRIBUTIONS FROM OTHER	9,884,120	9,952,795	68,675	0.7%	DRAIN-CTY AT LARGE: UNDER BUDGET (10.4%)
					MEDICAL EXAMINER: UNDER BUDGET (6.4%)
TOTAL	230,662,636	235,374,758	4,712,122	2.0%	CONTRIBUTIONS FROM OTHER FUNDS: OVER BUDGET 0.7%
					-\$20 \$20 \$60 \$100 \$140 \$180
					Budget Variance Millions

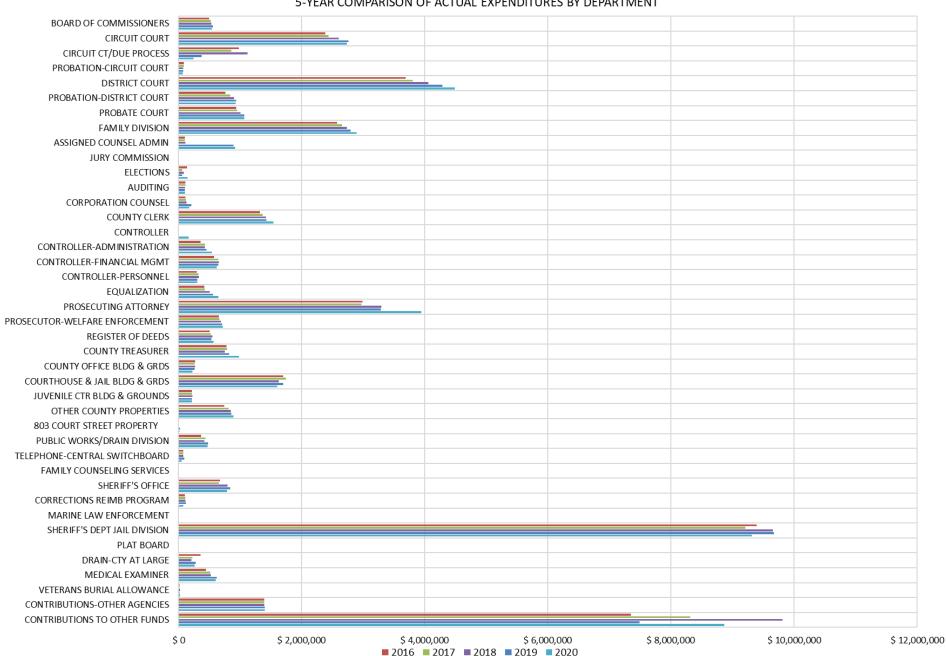


B-20 | P a g e

5-YEAR COMPARISON OF ACTUAL REVENUES BY DEPARTMENT BOARD OF COMMISSIONERS CIRCUIT COURT CIRCUIT CT/DUE PROCESS PROBATION-CIRCUIT COURT DISTRICT COURT PROBATION-DISTRICT COURT PROBATE COURT FAMILY DIVISION ASSIGNED COUNSEL ADMIN JURY COMMISSION ELECTIONS AUDITING CORPORATION COUNSEL COUNTY CLERK CONTROLLER CONTROLLER-ADMINISTRATION CONTROLLER-FINANCIAL MGMT CONTROLLER-PERSONNEL EQUALIZATION PROSECUTING ATTORNEY PROSECUTOR-WELFARE ENFORCEMENT REGISTER OF DEEDS COUNTY TREASURER COUNTY OFFICE BLDG & GRDS COURTHOUSE & JAIL BLDG & GRDS JUVENILE CTR BLDG & GROUNDS OTHER COUNTY PROPERTIES 803 COURT STREET PROPERTY PUBLIC WORKS/DRAIN DIVISION TELEPHONE-CENTRAL SWITCHBOARD FAMILY COUNSELING SERVICES SHERIFF'S OFFICE -CORRECTIONS REIMB PROGRAM _ MARINE LAW ENFORCEMENT SHERIFF'S DEPT JAIL DIVISION PLAT BOARD DRAIN-CTY AT LARGE MEDICAL EXAMINER VETERANS BURIAL ALLOWANCE CONTRIBUTIONS-OTHER AGENCIES BUDGET STABILIZATION RESERVE CONTRIBUTIONS FROM OTHER FUNDS \$O \$ 5,000,000 \$10,000,000 \$15,000,000 \$20,000,000 \$25,000,000 \$30,000,000 \$35,000,000 ■ 2016 ■ 2017 ■ 2018 ■ 2019 ■ 2020

SAGINAW COUNTY GENERAL FUND

B-21 | Page



SAGINAW COUNTY GENERAL FUND 5-YEAR COMPARISON OF ACTUAL EXPENDITURES BY DEPARTMENT